AGREEMENT

between

AIR CANADA

and

IN-FLIGHT SERVICE CREW RESOURCE UTILIZATION PERSONNEL

as represented by

UNIFOR

and its Local 2002

Contract No. 7

Effective: May 23, 2020 to May 22, 2025

TABLE OF CONTENTS

ARTICLE 1	PURPOSE OF AGREEMENT AND DEFINITIONS	1
ARTICLE 2	UNION RECOGNITION	3
ARTICLE 3	MANAGEMENT RIGHTS	4
ARTICLE 4	CLASSIFICATIONS	5
ARTICLE 5	MINIMUM HOURLY RATES OF PAY, SHIFT PREMIUMS	7
ARTICLE 6	HOURS OF WORK, WORK SCHEDULES, MEAL AND REST PERIODS, SHIFT TRADES	10
ARTICLE 7	OVERTIME, RECALL, TIME CLEARANCE, TIME BANK, TIME RECORD	14
ARTICLE 8	RELIEF, SPECIAL AND TEMPORARY ASSIGNMENTS	17
ARTICLE 9	PROBATION	19
ARTICLE 10	SENIORITY, STAFF REDUCTIONS, RECALL FROM LAYOFF	20
ARTICLE 11	LEAVE OF ABSENCE	25
ARTICLE 12	VACANCIES	31
ARTICLE 13	STATUTORY HOLIDAYS	33
ARTICLE 14	VACATIONS	35
ARTICLE 15	GRIEVANCE PROCEDURE - GENERAL	40
ARTICLE 16	DISCIPLINARY AND DISCHARGE ACTION AND APPEAL PROCEDURES	43
ARTICLE 17	ARBITRATION	47
ARTICLE 18	UNION-MANAGEMENT COMMUNICATIONS	49
ARTICLE 19	GENERAL PROVISIONS	55
ARTICLE 20	CHECK-OFF	60
ARTICLE 21	DURATION OF AGREEMENT	62
LETTER OF U	NDERSTANDING NO. 1 - BLOCKING FUNCTION	63
LETTER OF U	NDERSTANDING NO. 2 - OFF-DUTY STATUS, INDUSTRIAL DISPUTES	64
LETTER OF U	NDERSTANDING NO. 3 - TELEPHONE MONITORING	66
LETTER OF U	NDERSTANDING NO. 4 - TEMPORARY VACANCIES	67
LETTER OF U	NDERSTANDING NO. 5 - APPLICATION OF ARTICLE 4.01.01	68
LETTER OF U	NDERSTANDING NO. 6 - JOINT HARASSMENT INVESTIGATION PROCESS	69

LETTER OF UNDERSTANDING No. 7 - WORKPLACE RELOCATION
LETTER OF UNDERSTANDING No. 9 - PAYROLL ERROR
LETTER OF UNDERSTANDING No. 10 - ANNUAL VACATION PAY ADJUSTMENT
LETTER OF UNDERSTANDING No. 11 - BIDDING OF MIDNIGHT SHIFTS (DELETED)
LETTER OF UNDERSTANDING No. 12 - VACATION WAITING LIST PROCESS (DELETED)
LETTER OF UNDERSTANDING No. 13 - EXPEDITED GRIEVANCE PROCESS
LETTER OF UNDERSTANDING No. 14 - RECIPROCAL CHANGE OF CLASSIFICATION/ FUNCTION
LETTER OF COMMITMENT No. 1 – 2011 SPECIAL ASSIGNMENT PREMIUMS
LETTER OF INTENT 2011 - No. 1 (EXPIRED)
LETTER OF INTENT 2011 - No. 2
APPENDIX 1 89
APPENDIX A 93
APPENDIX B 99
APPENDIX 2 101
APPENDIX 3 107

ARTICLE 1 PURPOSE OF AGREEMENT AND DEFINITIONS

- **1.01** The purpose of this Agreement is in the mutual interest of the Company and the employees to provide for the operation of the services of the Company under methods which will further, to the fullest extent possible, the safety of air transportation, the efficiency and economy of operation, and the continuation of employment under conditions of reasonable hours, compensation and working conditions. It is recognized by this Agreement to be the duty of the Company and the employees to cooperate fully both individually and collectively for the advancement of that purpose.
- **1.02** The Company and the Union agree to abide by all the procedures provided by this Agreement and the Canada Labour Code for the purpose of peaceful settlement of disputes. This Code provides that employees may legally strike, and the Company may lockout, following completion of the bargaining and conciliation process at the termination of an Agreement.
- **1.03** In view of the orderly procedure established by this Agreement as required by the Code for the settling of disputes, the Union agrees that, during the life of this Agreement, there shall be no strike or stoppage of work, either complete or partial, nor picketing and the Company agrees that there shall be no lockout, either complete or partial.
- **1.04 DEFINITIONS:** The following words, as used throughout the Agreement, shall convey the meaning appended to them.
- **1.04.01** Agreement means the Agreement in effect, including amendments or interpretations thereto agreed upon and covered by letters or written amendments signed/confirmed by responsible Company and accredited Union Officers/Representatives.
- **1.04.02 Bargaining Unit** means all employees of the Crew Resource Utilization In-Flight Service of Air Canada, excluding the crew manning and allocations analysts, managers and their secretary(ies).
- **1.04.03 Classification** means a classification as defined in Article 4.
- **1.04.04 Company** means Air Canada as represented through Officers and Management at various levels or their delegated representatives.
- **1.04.05** Employee means any person in the employ of the Company within the territorial

2

limits of Canada who is in the bargaining unit covered by this Agreement.

- **1.04.06** Furlough means the employee is laid off without recourse to bumping procedures.
- **1.04.07** Language Requirement means French/English bilingual requirements.
- **1.04.08 Location** means an office or place of business within a base where employees covered under this Agreement are employed.
- **1.04.09 Pay Period** means a period of fourteen (14) consecutive calendar days applied continuously from period to period, without interruption.
- **1.04.10** Shift means a scheduled period of time within a day for which an employee is required to be present.
- **1.04.11 Status** means Full-Time
- **1.04.12 Supervisory Personnel** means any Company personnel whose duties include the administrative supervision of others, and who are not covered by the Agreement.
- **1.04.13** Union means Unifor and its Local 2002.
- **1.04.14** Work Schedule means a projection of all shifts at a location with regard to scheduled days on and days off, including shift starting and terminating times.
 - **NOTE 1:** Vertical Lines means a revision effective with the current Agreement. A single vertical line denotes an editorial change. A double vertical line denotes a negotiated revision effective with the current Agreement.
 - **NOTE 2:** Gender whenever the context permits such extension, the third person masculine gender shall be deemed to include both third person masculine and feminine genders.

- **2.01** The Company recognizes the Union as the sole bargaining agent for all employees covered by this Agreement, as defined in Article 1.04.
- **2.02** Hours of work, wages and other conditions of employment, as governed by this Agreement apply only to those employees within the territorial limits of Canada, and those classifications specifically mentioned hereinafter.
- **2.03** The Company will not permit any person not covered under this Agreement to do any tasks/duties covered under this Agreement, except in an emergency or unplanned situation. Management personnel shall be exempt from this provision as it applies to tasks/duties covered under this Agreement to the extent that they are performing such tasks/duties as of March 1, 1993.

ARTICLE 3 MANAGEMENT RIGHTS

- **3.01** The control and direction of the employee work force, including the right to hire, suspend or discharge for cause, terminate, to advance or step back in classification, to reassign, to transfer, to promote, to demote, or lay off because of lack of work or for other legitimate reasons, is vested solely in the Company.
- **3.02** Those enumerations shall not be deemed to exclude other prerogatives not enumerated. Any of the rights, powers or authority the Company had prior to the signing of the first Agreement, are retained by the Company, except those specifically abridged, delegated, granted or modified by this or any supplementary agreements that may be made in the future. It is understood that none of the foregoing shall detract from the right to lodge a grievance or appeal in the manner and to the extent herein provided.
- **3.03** It is expressly understood and agreed that management rights as set out in Articles 3.01 and 3.02 hereof are subject to the provisions of this Agreement, and shall not be exercised in a manner inconsistent herewith.

ARTICLE 4 CLASSIFICATIONS

- **4.01** All employees within the territorial limits of Canada and within the following defined classifications shall be covered by this Agreement.
- **4.01.01 Lead Scheduler** shall be responsible for directing the work of Schedulers and Assistant Schedulers while performing similar work. They shall have a general responsibility for work standards, instruction and direction of the employees for whom they are the lead, while on shift. It is understood that the need for such a position will vary and that the decision to introduce, maintain, or terminate such a position will rest with the Company.
- **4.01.02** Scheduler will be responsible for the performance of In-Flight Service Crew Scheduling functions as may be assigned by the Company, including but not limited to crewing-by-load, reserve awarding, transfers, PBS administrative functions, revisions, arranging and recording crew movements and monitoring crew movements and other duties related to the foregoing.
- **4.01.03 Assistant Scheduler** will be responsible for the performance of In-Flight Service Crew Scheduling functions as may be assigned by the Company, including but not limited to auditing hotel invoices, processing pay claims, assisting in transfers, PBS administrative functions, revisions, maintaining statistics, manually updating the computer system as required, overseeing the compliance of the CUPE collective agreement and MOT rules, and other duties related to the foregoing.
- **4.01.04** All work connected to the scheduling of flight attendants operating Air Canada and Air Canada Rouge flights, or any other similar Low Cost Carrier, or similar entity created by Air Canada will be performed by the employees covered under this Collective Agreement.
- **4.02** Employees may be required to perform work normally performed by those in another classification in order to balance out irregularities in workload which may arise during a shift.
- **4.03** The Company may reclassify employees, assign duties from one classification to another, or modify tasks within a classification. In the event that a new classification covered by this Agreement is created by the Company, the Company will determine the rate of pay which shall be in line with the duties and responsibilities of the new classification, taking into consideration the duties and responsibilities and rate of pay for other classifications. The Company agrees to advise the Union accordingly. Should any disagreement arise out of discussion

between the Company and Union with respect to such rate, the Union may file a grievance within thirty (30) days claiming that the rate of pay is not in line with the duties and responsibilities of the new classification, taking into account the duties and responsibilities and rate of pay for other classifications. In the event the grievance is not resolved, it may be processed to arbitration as per the terms of the Agreement.

ARTICLE 5 MINIMUM HOURLY RATES OF PAY, SHIFT PREMIUMS

- **5.01** Employees shall receive an hourly rate of pay for all time worked based on the length of employment under the scope of this Agreement and in accordance with the wage scales in Article 5.04.
- **5.02** The Company, at its discretion, may pay higher rates than the graduated scale, but not in excess of the maximum.
- **5.03** Scheduled advancement in pay within the salary scales established by this Agreement shall be upon the first day of the pay period following completion of service of each period as specified below. Scheduled advancement shall be retarded for absences without pay of greater than thirty (30) consecutive calendar days, excluding the first forty-one (41) weeks of Maternity or Child Care Leave, or for any period of layoff under Article 10.

5.04 RATES OF PAY

5.04.01 Upon ratification, the following rates of pay will be applicable to Crew Schedulers for the duration of the Collective Agreement:

Step	Progression	ion Rate	
1	26 weeks	\$ 16.45	
2	26 weeks	\$ 17.22	
3	26 weeks	\$ 18.03	
4	26 weeks	\$ 18.88	
5	26 weeks	\$ 19.77	
6	26 weeks	\$ 20.70	
7	26 weeks	\$ 21.67	
8	26 weeks	\$ 22.69	
9	26 weeks	\$ 23.75	
10	26 weeks	\$ 24.87	
11	26 weeks	\$ 26.04	
12	26 weeks	\$ 27.26	
13	26 weeks	\$ 28.54	
14	26 weeks	\$ 29.89	
15	26 weeks	\$ 31.68	

Step	Progression	Rate
1	52 weeks	\$ 12.93
2	52 weeks	\$ 13.80
3	52 weeks	\$ 14.72
4	52 weeks	\$ 15.71
5	52 weeks	\$ 16.76
6	52 weeks	\$ 17.88
7	52 weeks	\$ 19.08
8	52 weeks	\$ 20.36
9	52 weeks	\$ 21.72
10	52 weeks	\$ 23.16

5.04.02 The following rates of pay will be applicable to Assistant Schedulers for the duration of the Collective Agreement:

- **5.04.03** Employees that are granted a Lead Scheduler position will be compensated in accordance with the Crew Scheduler scale, continue their progression within that scale, if applicable, and will receive a fifteen percent (15%) premium on their wages.
- **5.05** The following lump sums or wage increases will be applicable to Crew Schedulers and Assistant Crew Schedulers for the duration of the Collective Agreement:

Year	Lump Sum or Wage	Date
	Increase	
2015-2016	\$7,500 lump sum	2 pay periods
		post
		ratification
2016-2017	\$7,500 lump sum	2016/05/22
2017-2018	2% wage increase	2017/05/22
2018-2019	2% wage increase	2018/05/22
2019-2020	2% wage increase	2019/05/22

5.06 When an employee changes classification, they shall receive the rate of pay which is closest to but not less than the rate of pay of their previous classification, regardless of their years of service under the Collective Agreement. For the purposes of this Article, the rate of pay of their previous classification shall be calculated as follows: based upon their last progression date, the number of months in the classification

times one-twelfth (1/12) of the difference between their rate and the next level within their previous classification. In the event an employee goes to a lower classification (either through demotion, exercising their bumping privileges under Article 10 or voluntarily), the employee shall receive the rate of pay in their new classification which is closest to but not more than the rate of pay of their previous classification, regardless of their years of service.

5.07 Hours worked from 22h45-07h15 will attract a one-dollar (\$1.00) hourly premium for every full hour worked.

ARTICLE 6 HOURS OF WORK, WORK SCHEDULES, MEAL AND REST PERIODS, SHIFT TRADES

6.01 HOURS OF WORK

- **6.01.01** The standard working week shall be forty (40) hours and the standard working day shall be eight (8) consecutive hours including meal and rest periods. Employees will receive a minimum of two (2) days off per week. Employees who work for six (6) consecutive days will then receive three (3) consecutive days off.
- **6.01.02** The work day shall be a twenty-four (24) hour calendar period beginning at 0001 hours. Only time worked in excess of the standard day, except in the rotation of shifts, shall be credited as overtime, subject to the provisions of Article 7. When an employee's scheduled or overtime shift overlaps two calendar days, their work day or overtime day shall be that which contains the majority of hours of their scheduled shift.

6.02 WORK SCHEDULES

- **6.02.01** It is the responsibility of the Company to establish work schedules which may vary by function and/or classification. In addition, the Company may schedule staggered starting/terminating times within a function and/or classification. However, when establishing work schedules, the minimum time off between scheduled shifts shall be nine (9) hours. The schedules shall be posted with the starting and terminating times for all shifts.
- **6.02.02** Employees shall be assigned a work schedule within their classification.
- 6.02.03 An additional sub-schedule(s) may be created to cover absences of employees due to annual vacation.
- 6.02.04 At least once a year or when it becomes necessary to revise or establish Work Schedules or Sub-Schedules, the Company shall meet with the Union at least four (4) weeks prior to October 15th, or prior to the implementation of the new schedule to discuss and explore all alternatives. The Company will provide the Union with information relative to its staff requirements, including bilingual requirements, vacation allotment and relief assignments. The schedule(s) will be published and posted not later than two (2) weeks prior to implementation.

- **6.02.05** When/if an employee's work schedule and/or shift starting and terminating times are changed, the following shall apply:
- **6.02.05.01** When an employee's scheduled day(s) on/day(s) off is altered, the Company shall advise the employee in writing with a copy to the Union, at least seven (7) days in advance of the shift the employee would have worked or the shift the employee will now be working, whichever comes first. For employees scheduled to work vacation relief, this advance notice may be reduced to a minimum of forty-eight (48) hours to cover absences of employees as a result of sick leave, training, special assignment or time off for Union business.
- **6.02.05.02** When an employee's shift starting and terminating times are altered, the Company shall advise the employee in writing with a copy to the Union, at least forty-eight (48) hours in advance of the shift starting time the employee would have worked, or the shift starting time the employee will now be working, whichever comes first. In the event that forty-eight (48) hours notice is not given, the employee shall be required to work the revised shift. Any such time worked within the forty-eight (48) hour period shall be considered overtime under the provisions of Article 7.
- **6.02.05.03** Should an employee who is not in the vacation relief pool be involuntarily displaced from a shift; such displacement will be in reverse order of seniority.

6.03 MEAL PERIODS

- **6.03.01** Employees shall be entitled to a thirty (30) minute paid meal period which shall occur within one and one-half (1 1/2) hours on either side of the midpoint of the shift, unless otherwise mutually arranged locally. It is recognized that occasionally unusual circumstances may cause the lunch period to fall outside these limits.
- 6.03.02 In the event an employee is requested by a supervisor or designated individual to waive a meal period, the meal period shall be rescheduled if possible. If this is not possible, the employee will receive an overtime credit in lieu thereof, or with the concurrence of the Company, terminate the shift early by the amount of time equal to the scheduled meal period.

6.04 **REST PERIODS**

6.04.01 Employees shall be entitled to two (2) rest periods on Company time of fifteen (15) minutes each in each full scheduled day. Rest periods shall be scheduled in each half of the work day. No rest periods shall be scheduled in conjunction with the start or termination of a shift and they shall be scheduled in such a manner so as to provide the benefits for which they are intended.

- 6.04.02 In the event an employee is requested by a supervisor or designated individual to waive a rest period, the rest period shall be rescheduled if possible. If this is not possible, the employee will receive an overtime credit in lieu thereof, or with the concurrence of the Company, terminate the shift early by the amount of time equal to the schedule rest period(s).
- **6.04.03** Employees who are scheduled to work more than two (2) hours but less than four (4) hours overtime in conjunction with their shift or on a recall will be granted a rest period of fifteen (15) minutes on Company time during that period. Employees who are scheduled to work more than four (4) hours but less than eight (8) hours overtime in conjunction with their shift or on a recall will be granted a rest period of thirty (30) minutes on Company time during that period. Employees who are scheduled to work eight (8) hours overtime in conjunction or on a recall with their shift will be granted normal meal and rest periods as defined in Articles 6.03 and 6.04.
- 6.04.04 If an employee does not have nine (9) hours free from duty between leaving work and reporting for duty for the next scheduled shift, the employee will either be relieved from reporting for duty until nine (9) hours have elapsed without any time debit or alternatively if the Company requires the employee to report for duty for the next scheduled shift the difference between the actual time they were free from duty and the nine (9) hours they should have been free from duty shall be paid at double time.
- 6.04.05 If an employee does not have eight (8) hours free from duty between leaving work and prior to the start of overtime preceding the next scheduled shift, then the difference between the actual times they were free from duty and the eight (8) hours they should have been free from work shall be paid at double time.
- 6.04.06 Articles 6.04.04 and 6.04.05 shall not apply where employees have agreed to trade shifts resulting in quick changes of eight (8) hours or less.

6.05 SHIFT TRADES

- **6.05.01** The Company and the Union recognize that an employee's ability to trade shifts with other employees is not intended to allow employees to be absent from the workplace for extended periods of time nor to take alternate employment.
- 6.05.02 Employees who have completed their probationary period may arrange for another employee within their classification to work their shift subject to that employee being fully qualified and subject to having received advance written permission from their Supervisors.

- **6.05.03** Employees may not be involved in shift trades during vacation, leaves of absence, training, sick leave, bereavement leave, child care leave, maternity leave, jury duty or disciplinary suspension.
- 6.05.04 Approval of a request to trade shifts shall be solely at the Company's discretion based on, but not limited to, employee skills, employee performance and the requirements of the job. Such a request will not be unreasonably denied.
- 6.05.05 For the purpose of overtime distribution, employees working as a result of a shift trade will be considered as normally scheduled to work that day. Employees scheduled to work but who are off as a result of a shift trade will not be eligible for overtime unless as a last resort when no other qualified employee is available.
- 6.05.06 All overtime credits will be credited to the employee who works overtime.
- 6.05.07 All time credits and shift premiums for the scheduled shift will be credited to the employee who was scheduled to work the shift as though they had worked the shift.
- 6.05.08 Company Sick Leave provisions will apply to the employee who agreed to work the shift and only to the amount provided for in such regulations. All time not worked, in excess of one (1) full shift during a work day, shall be deducted from the employee who agreed to work the shift.

6.06 MIDNIGHT SHIFT CYCLES

6.06.01 Midnight shift cycles will not be scheduled consecutively with the exception of vacation relief, where this may be done on an exceptional basis. Any cycle and/or set of midnights that include Christmas Day and New Year's Day will be equitably rotated. A set of midnights consists of three (3) or more consecutive midnight shifts. This requirement may be waived by mutual agreement for shift trades and voluntary overtime purposes.

ARTICLE 7 OVERTIME, RECALL, TIME CLEARANCE, TIME BANK, TIME RECORD

- **7.01 OVERTIME**: No overtime shall be worked except on authorization of proper management personnel or the designated individual. All time worked on proper authority in excess of the scheduled shift shall be deemed to be overtime and shall be paid at time and one-half (1 1/2).
 - **NOTE:** Notwithstanding the above, if an employee works overtime on Christmas and/or New Year's Day, the overtime hours shall be paid at double time (2X).

7.02 CONSECUTIVE OVERTIME

7.02.01 All time worked by an employee in accordance with Article 7.01 which is in conjunction with their scheduled shift will be considered as overtime. All overtime will be recorded and computed in keeping with the following:

OVERTIME

(N = regular shift)

HOURS	COMPUTED
WORKED	AT
N + overtime hours	1.5 X

7.02.02 Notwithstanding Article 7.02.01, when an employee works overtime which commences more than two (2) hours prior to the start of their scheduled shift, they shall be credited with a minimum of four (4) hours at time and one half (1.5X).

7.03 RECALL

- 7.03.01 All time worked by an employee which is not in conjunction with their regular shift will be considered as recall. The Company shall establish the time to be worked.
- **7.03.02** In the event an employee is recalled on a scheduled day off, they shall be credited with the greater of four (4) hours at time and one-half (1.5x) or the hours worked at time and one-half (1.5x). Additional recall credits shall be computed as follows:

Recall on a Scheduled Day-Off			
Hours Worked	1st Day Off worked (Computed at)	Second and Subsequent Days Off worked (Computed at)	
	1.5X	2X	

- **7.03.03** Article 7.03.01 and Article 7.03.02 will only apply to originally scheduled day(s) off. As an example, an employee who receives a shift through a trade or is on an approved absence will not be subject to these recall provisions.
- **7.03.04** Article 7.03.01 and Article 7.03.02 excludes situations where employees are recalled on scheduled days off for training.
- **7.03.05** In the event an employee is recalled on a scheduled day on, they shall be credited with a minimum of four (4) hours at time and one half (1.5x). Otherwise, all time will be recorded and computed at time and one half (1.5X)

7.04 OVERTIME/RECALL AWARD

- **7.04.01** Overtime shall be awarded first by function within the classification, then by classification, subject to the employee having the necessary qualifications as determined by the Company, in order of seniority by time worked (time to be reset to zero each quarter).
- **7.04.02** The Company shall canvas employees for volunteers if overtime is required. If insufficient volunteers are available, the Company may require employees to work overtime if, in the opinion of the Company, the need exists. Any such forced overtime shall be by function within the classification then by classification in reverse order of seniority from amongst employees already working and will be limited to a maximum of four (4) hours. In that event, the most junior employee contacted in reverse order of seniority in that function or classification, who is scheduled to work the shift following the overtime shift shall cover the remaining four (4) hours of the overtime shift if required by the Company.
- **7.04.03** Notwithstanding Articles 7.04.01 and 7.04.02, overtime which arises during an employee's shift which is specific to an employee's work assignment shall be covered by that employee if required by the Company.
- **7.04.04** If the company makes an error in awarding overtime causing an employee who was eligible for the overtime to be by-passed, the bypassed employee will be scheduled

to work an equivalent amount of overtime at a mutually agreeable time, provided another employee is not by-passed for overtime as a result of this process.

7.05 TIME BANK

- **7.05.01** Employees shall have the ability to utilize a time bank for the purpose of recording time credits without immediately affecting their pay.
- **7.05.02** When electing to utilize the time bank the employee shall advise the Company, in writing, of the following options they will use:
- **Option A:** Plus twenty-four (+24) hours.
- **Option B**: Plus forty (+40) hours.
- **Option C:** Plus one hundred (+100) hours.
- **Option D:** Plus one hundred and seventy (+170) hours.
- **7.05.03** Once having elected to utilize the time bank, the arrangement shall continue until such time as the employee subsequently advises the Company, in writing, that they wish to opt out of the time bank or that they wish to reselect the options available to them under Article 7.05.02. When such advice is given to the Company it shall become effective with the commencement of the next pay period following such advice.
- **7.05.04** Accrued time credits may be withdrawn from the time bank in the form of time off in lieu of pay at some later date subject to operational requirements as determined by the Company, or they may be withdrawn in the form of pay, at some later date and in accordance with Article 7.05.03. All credits/debits in excess of the options will be cleared in accordance with Article 7.06.

7.06 TIME CLEARANCE

7.06.01 All time credits/debits shall be cleared on the pay cheque for each pay period; alternatively, at the request of the employee, the credits/debits may be recorded in a time bank as provided for in Article 7.05.

ARTICLE 8 RELIEF, SPECIAL AND TEMPORARY ASSIGNMENTS

8.01 SPECIAL ASSIGNMENTS

- **8.01.01** Selection for special assignments will be at the sole discretion of the Company. Advice of special assignments of more than seven (7) days duration shall be posted for at least four (4) days at the location. This requirement may be waived following mutual agreement between the Company and the Union.
 - **NOTE:** The Company will, when practicable, endeavour to equitably distribute Special Assignments. Skillsets and applicable expertise/experience will continue to be relevant factors taken into account for Special Assignment selection.
- 8.01.02 An employee who accepts a special assignment to work in a position not covered by this Agreement shall be paid in accordance with wages offered for that assignment. The maximum duration for any such assignment shall be limited to twelve (12) months. Requests by the Company for an extension due to extenuating circumstances may be granted subject to mutual agreement between the Company and the Union at the local level. Agreement will not be unreasonably withheld by the Union.
- **8.01.03** An employee who accepts an in-scope or out-of-scope special assignment which requires travel outside of their base will receive a minimum of four (4) hour payment at their regular rate of pay per assignment as travel credit. The employee will be reimbursed for reasonable out-of-pocket expenses in accordance with Company regulations.
- **8.01.04** Upon completion of the special assignment, the employee shall be returned to their original classification and function.
- **8.01.05** Employees on special assignment in accordance with this Article shall not impact the number and/or selection of employees wishing to take their annual vacation.

8.02 **RELIEF ASSIGNMENTS**

- **8.02.01** The Company shall determine if relief assignments are required to cover absences of employees.
- 8.02.02 The Company shall select qualified individuals to fill relief assignments. In the

event there are no volunteers who, in the opinion of the Company, are qualified, the Company may assign the most junior qualified employee(s) to fill the relief assignments.

8.02.03 Vacation Relief

- **8.02.03.01** The schedules for vacation relief shall be developed in conjunction with the vacation award. Such schedules also may include coverage of positions open for reasons other than vacation.
- **8.02.03.02** Subject to Article 6.02.03, all monthly vacation relief schedules shall be established and posted a minimum of fourteen (14) calendar days prior to the start of each month.
- **8.02.03.03** The Company may utilize employees assigned to vacation relief between classifications if it determines that such employees are qualified. In the event an employee is used in a higher classification for more than four (4) consecutive hours, they shall receive compensation for the entire shift at the salary level of the new classification which is closest to, but not less than, their current salary.
- **8.02.04** The employee shall be provided with written details of the assignment, copied to the Union District Chairperson.
- **8.02.05** Upon completion of the relief assignment, the employee shall be returned to their original classification and function.

ARTICLE 9 PROBATION

- **9.01** A person being hired into a classification covered by this Agreement will be required to serve a probationary period which will be completed once they have actually worked one hundred and twenty (120) days commencing upon the completion of the basic classroom training.
- **9.01.01** If more time is required to assess the employee's suitability for permanent employment, the probationary period may be extended through mutual agreement between the Company and the Union. Such extension will be up to an additional one-hundred (100) days to ensure suitability for permanent employment within a classification covered by this Agreement.
- **9.02** A person entering into a classification covered by this Agreement will be required to serve only one probationary period as described in Article 9.01 and Article 9.01.01.
- **9.03** An employee changing classification will not be required to serve another probationary period except as provided for in Article 12.
- **9.04** The Company reserves the sole right to make decisions regarding the termination, retention or work assignment of an employee at any time during the probationary period.
- **9.05** In the event of a staff reduction, probationary employees will not have the right to bump another employee or to layoff and recall.

ARTICLE 10 SENIORITY, STAFF REDUCTIONS, RECALL FROM LAYOFF

- **10.01 PURPOSE** Seniority shall be established on a system basis within Canada and shall date from an employee's permanent entry into any classification covered by this Agreement, subject to the provisions of Article 9.01.
- **10.02** In cases where employees are hired on the same day, the sequence of seniority shall be determined by the application of the following in the order stated:
- **10.02.01** The most Company service.
- **10.02.02** In cases where the above factor will not determine the position on the seniority list, the position will be jointly determined by the Company and the Unit Chairperson of the Union at a drawing lot.
- **10.03** Date hired, as it relates to Article 10.02, means the first day that the employee commences continuous permanent employment. That is, the first day for which an employee is credited with time worked for pay purposes, and time spent in training shall be considered as time worked.
- **10.04 SENIORITY LIST** Shall be prepared, corrected, amended and published in the following manner:
- **10.04.01** Not later than March 1 of each year, the Company shall prepare and post at each location complete seniority lists for each classification described in Article 4.01.
- **10.04.02** The list shall be posted and kept open for requests for corrections up to and including March 30.
- **10.04.03** It shall be the sole responsibility of each individual employee to examine the list and make written request (two (2) copies) for any correction during the posting period.
- **10.04.04** One copy of this request for correction must be forwarded to In-Flight Service Headquarters and one copy to the District Chairperson of the Union by the employee concerned.
- **10.04.05** All requests for corrections shall be actioned and finalized by the Company, after consultation with the Union at the headquarters level, during the sixty (60) calendar days following March 30. The corrected list shall be posted not later than May 31 as amendments to the annual seniority list. The amended seniority list shall become effective on June 1.

- **10.04.06** The amended seniority list shall remain in full force and effect until the following year when a new list is published and posted in the above manner, subject to the provisions of Article 10.04.09.
- **10.04.07** As soon as possible following September 1, but not later than September 15 of each year, the Company will issue an addendum to the seniority list showing all those employees who were hired subsequent to the original posting.
- **10.04.08** Employees and personnel outside the scope of the Agreement who retain but do not accrue seniority will have their seniority date adjusted and position on the seniority list altered to account for time during which seniority was not accrued. Such adjustment and alteration will occur at the time the employee resumes the accrual of seniority, or prior to the Company taking action which would be affected had the adjustment or alteration already occurred, whichever is the earlier.
- **10.04.09** Any action taken on the basis of the seniority list to which there have been no requests for correction within the time limits specified in Article 10.04.02, or any action taken on the basis of the amended seniority list, shall stand as final.

10.05 SENIORITY SHALL BE RETAINED AND ACCRUED DURING:

- **10.05.01** Absence due to layoff or Off-Duty Status.
- **10.05.02** Sickness or accident.
- **10.05.03** Authorized leave of absence subject to Article 11 or furlough without pay.
- **10.05.04** Suspension without pay.
- **10.05.05** Strike or lockout.
- **10.05.06** Special assignments.

10.06 RETENTION AND NON-ACCRUAL OF SENIORITY:

- **10.06.01** An employee who accepts a permanent position within the Company which is not covered by the Agreement shall retain but not accrue seniority for a period of six (6) months.
- **10.06.02** Authorized leave of absence subject to Article 11.

10.07 AN EMPLOYEE SHALL LOSE SENIORITY AND THEIR NAME WILL BE REMOVED FROM THE SENIORITY LIST FOR ANY ONE OF THE FOLLOWING REASONS:

- **10.07.01** When resigning from the Company.
- 10.07.02 When terminated.
- **10.07.03** When discharged for cause.
- **10.07.04** When laid off for a period of more than sixty (60) consecutive months, or the number of consecutive months equivalent to the number of completed months of the employee's seniority as of the date of layoff, whichever is greater.
- **10.07.05** Absent without notice to or permission from the employer for three (3) consecutive calendar days (resignation without notice).
- **10.07.06** When retired with or without pension.
- **10.07.07** When more than twelve (12) months has passed since the employee received any insurance benefits.
- **10.07.08** When appointed to a permanent position within the Company which is not covered by the Agreement for a period of more than six (6) months.
- **10.08** Company personnel outside the scope of the Agreement retaining seniority and who are considered by the Company as unsuited to the assignment, or who, within the first six (6) months express their desire, in writing, to return to their previous classification, will be returned at the sole discretion of the Company.

10.09 STAFF REDUCTIONS

- **10.09.01** Staff Reductions will be made within each classification and location by function in reverse order of seniority.
- **10.09.02** At locations within a base, staff adjustments between locations will be made in inverse order of seniority within the affected classification.
- **10.09.03** An employee subject to Article 10.09.02 shall be given fourteen (14) calendar days notice prior to the change coming into effect.
- **10.09.04** In the event an employee is declared surplus, they shall be given the following options:

- **10.09.04.01** Elect to fill any vacancy in the system in the same or a lower classification; or
- **10.09.04.02** Elect to displace the most junior employee in the same or lower classification in the system; or
- **10.09.04.03** Accept to displace the most junior employee in a lower classification at their base; or
- 10.09.04.04 Accept lay-off status, with right of recall; or
- **10.09.04.05** Elect termination of service with the Company with no right of recall.
- **10.09.05** Failure by the employee to respond within seven (7) days after the registered postmark date of the notice will result in the employee being considered to have accepted layoff.
- **10.09.06** Failure by the employee to report for duty on the date specified by the Company after having accepted another position under Article 10.09.04 will result in the employee being deemed to have resigned without notice.

10.10 RECALL FROM LAYOFF

- **10.10.01** Recall will be in order of seniority first in the employee's classification then in the next lower classification followed by the lowest classification.
- **10.10.02** Employees, when laid off, must file their address with the Company and notify immediately of any subsequent change of address.
- **10.10.03** Recall shall be in order of system seniority by classification.
- **10.10.04** Failure by the employee to respond within seven (7) days after the registered postmark date of the recall notice will result in the employee being considered to have resigned without notice.
- 10.10.05 An employee who declines a recall to a lower classification at their base or the same or lower classification at another base will remain on layoff. Following a decline, the Company shall not be required to offer them a recall to a lower classification or base.
- **10.10.06** An employee who refuses recall to their classification at their base or, after having accepted a position under Article 10.10 and failing to report for duty on the date

specified by the Company will result in the employee's name being removed from the seniority list and the employee will be considered as having resigned from the service of the Company with consequent loss of all rights and privileges.

ARTICLE 11 LEAVE OF ABSENCE

11.01 LEAVE OF ABSENCE - GENERAL

- **11.01.01** An employee returning from a leave of absence shall return to the classification held immediately prior to the commencement of the leave subject to Article 10.
- **11.01.02** Unless otherwise specified, Company service and seniority shall continue to accrue.
- **11.01.03** An employee who engages in other employment on leave of absence shall be terminated unless the employee has received specific permission from the Company in writing. Requests for permission to engage in other employment while on leave of absence shall be made in writing to the Company.

11.02 LEAVE OF ABSENCE - PERSONAL

- **11.02.01** When the requirements of the Company permit, an employee, upon written request, may be granted a voluntary leave of absence without pay.
- **11.02.02** A personal leave of absence will fall into one of the following categories:

Short-term - from thirty (30) to ninety (90) calendar days.

Long-term - over ninety (90) calendar days.

- **11.02.03** Employees will make their requests, in writing, to their immediate supervisor at least fourteen (14) calendar days in advance of the commencement date of the requested leave.
- **11.02.04** Requests will be approved in order of receipt among those on hand at the time of granting. Approval shall be in writing stating the date the leave is to commence and terminate.
- **11.02.05** An employee's Company Service shall be retained but shall not accrue during any absence over thirty (30) calendar days and their service date shall be adjusted at the expiration of their leave.
- **11.02.06** An employee shall retain and accrue seniority while on a short-term leave of absence. An employee shall retain but not accrue seniority while on a long-term leave of absence.

- **11.02.07** Copies of all correspondence relating to Article 11.02 will be forwarded to the District Chair of the Union.
- **11.02.08** Leaves of absence may be cancelled upon thirty (30) days notice.
- **11.02.09** If the employee wishes to return to work prior to the approved termination of the leave, the employee shall make the request to their immediate supervisor. The request shall be in writing at least fourteen (14) calendar days in advance of the requested termination date; in extenuating circumstances, the fourteen (14) day requirement may be waived. The Company may authorize a return to work on the date requested or another day mutually acceptable to both Company and employee, or the Company may deny the request.

11.03 LEAVE OF ABSENCE - MATERNITY

- **11.03.01** Maternity Leave of Absence Without Pay shall be granted to employees who have completed six (6) months of continuous service.
- **11.03.02** The employee must request her leave of absence in writing, accompanied by a medical certificate certifying pregnancy and specifying the estimated date of her confinement and an anticipated date of return to duty, four (4) weeks prior to the date she intends to commence such leave. Maternity leave shall consist of a period not exceeding one hundred and thirty-two (132) days unless otherwise provided herein.
- **11.03.03** Maternity leave shall commence not more than ninety (90) days prior to the expected date of termination of pregnancy except upon direction from the employee's doctor, supported by a medical certificate. Such exception shall be considered Maternity Leave but shall not be considered as part of the one hundred and thirty-two (132) days referred to herein.
- **11.03.04** If the date of termination of pregnancy is later than the date specified in the medical certificate, provided under Article 11.03.02, the number of days difference between the estimated date of termination of pregnancy and the actual date of termination of pregnancy shall be considered as Maternity Leave but shall not be considered as part of the aggregate of one hundred and thirty-two (132) calendar days upon direction from the employee's doctor supported by a medical certificate.
- **11.03.05** It is the responsibility of the employee to afford the Company notice of any change in the anticipated date of return to duty, provided under Article 11.03.02. If the new anticipated date falls within the aggregate of one hundred and thirty-two (132) days, the new date will be considered the date of return to duty, whether the new

anticipated date of return to duty is on a day earlier or later than previously anticipated. Maternity leave will be extended beyond the aggregate of one hundred and thirty-two (132) days for a reasonable period of time when supported by a medical certificate.

11.03.06 Reference herein to a medical certificate shall mean a certificate signed by a qualified medical practitioner chosen by the employee.

11.04 CHILD CARE LEAVE

- **11.04.01** A leave of absence without pay for the purpose of child care shall be granted to employees who have completed six (6) months of continuous service in accordance with the following:
- **11.04.02** A leave of absence granted in accordance with Article 11.04 shall not exceed two hundred and fifty-nine (259) calendar days. If two (2) employees are involved, the aggregate amount of such leave that may be taken by the two (2) employees in respect to the care of any one (1) child shall not exceed a total of two hundred and fifty-nine (259) calendar days.
- **11.04.02.01** Notwithstanding the provisions of Article 11.04.02, in the case of adoption the maximum period of leave shall be two hundred and fifty-nine (259) calendar days or such greater amount as required in order to comply with the legal requirements of the province in which the employee(s) reside or the province in which the child is adopted.
- **11.04.03** Commencement of Child Care Leave shall be in accordance with the following and as the employee elects:

11.04.03.01 Female Employee

The leave shall be taken within the fifty-two (52) week period commencing on:

- a) the expiration of a leave of absence taken by her under the provisions of Article 11.03 or any extension thereof under the provisions of Article 11.03.05, or
- b) the day the child is born, or
- c) the day the child comes into the employee's care and custody.

11.04.03.02 Male Employee

The leave shall be taken within the fifty-two (52) week period commencing on:

- a) the expiration of a leave of absence taken by a female employee under the provisions of Article 11.03 or any extension thereof under the provisions of Article 11.03.05, or
- b) the day the child is born, or
- c) the day the child comes into the employee's care and custody.
- **11.04.04** In the application of Article 11.04.03, in the case of adoption, the leave shall be taken within the fifty-two (52) week period commencing on the day the child comes into his or her actual care and custody.
- **11.04.05** It shall be the responsibility of each employee to provide as much notice as possible to the Company, in writing, indicating the approximate commencement and termination date of the leave.

11.05 REINSTATEMENT FOLLOWING MATERNITY/CHILD CARE LEAVE

11.05.01 On the expiration of a maternity leave, extension to maternity leave and/or child care leave an employee shall be reinstated in the function they held when the leave from employment commenced. If during the period of any such leave there is a staff reduction in the employee's classification, they shall exercise their rights in accordance with Article 10 during the leave.

11.06 LEAVE OF ABSENCE - COURT APPEARANCES

- **11.06.01** An employee shall be granted time off with pay due to Jury Duty, Coroner's Inquest, Court Witness Civil or Criminal except when the employee is called as a witness by the party opposed to the Company in litigation related to labour matters or when the employee is personally involved as the opposing party in litigation with the Company, in which case the employee shall be granted time off without pay.
- **11.06.02** Should an employee be subpoenaed to appear as a court witness in relation to an accident which has occurred on Company property or which relates to Company property and attendance in court coincides with the employee's regular scheduled day(s) off, normal overtime premiums shall be applied up to a maximum of eight (8) hours per day to compensate for the loss of the scheduled day(s) off in the cases where the employee's working hours cannot be changed.
- **11.06.03** On receipt of payment from a court for such duties, the employee must provide the Company with a statement from the court, indicating payment received for each day or part day served (excluding monies allowed by the court specifically for meals,

travel or other such expenses).

- **11.06.04** The employee's subsequent pay cheque will be reduced by an amount equal to that received from the court (excluding monies allowed by the court specifically for meals, travel and other such expenses).
- **11.06.05** Any out of pocket expenses are the responsibility of the individual required to serve.

11.07 LEAVE OF ABSENCE - BEREAVEMENT

- **11.07.01** When a death occurs in the immediate family of an employee, the employee shall be granted Bereavement Leave up to seven (7) calendar days, at the employee's option, of which not more than three (3) will be with pay. Such leave will normally commence with the first day following the death. The employee will take these three (3) days either consecutively or separately provided they are taken within the (10) days following the death.
- **11.07.02** Immediate family is defined as: spouse (including common-law spouse); children of employee and spouse, parents of employee and spouse, grand-children of employee and spouse, brothers and sisters of employee and spouse, including other relatives residing with the employee.

11.08 SICK LEAVE

- **11.08.01** Employees will accrue paid sick leave at the rate of one (1) working day per month, to a maximum of six (6) working days (fifty-one [51] hours) per calendar year. Such days in equivalent hours will be used by the employee to offset loss of pay due to absence caused by illness/injury of the employee or when the employee is absent to family care. Any unused sick credits on December 31st of each year shall carry forward to the next calendar year, to a maximum of twelve (12) days being available for these purposes.
- **11.08.02** Where the employee bridges from sick leave to Group Disability Income Insurance (GIDIP), paid sick leave will cover the balance of the fourteen (14) day waiting period for disability benefits subject to sick leave credits being in the employee's bank. Partial days will be deducted from the bank on an hour for hour basis. Sick days in excess of the foregoing will be unpaid.
- **11.08.03** Sick leave or Family Care leave are to be taken for the purposes intended. Employees who misuse sick leave/family care leave shall be subject to disciplinary action. Employees will be allowed Family Care for the care of their sick or injured spouse, parents (s) or dependent child.

11.08.04 SICK NOTES

- **11.08.04.01** The Company will reimburse fees for physician's notes in accordance with the following, for short-term absences (less than fourteen (14) days):
- **11.08.04.02** The physician's note must be expressly requested by a management representative, either verbally or in writing.
- **11.08.04.03** The physician's note must include the period of the employee's absence (specific start and end date) and must confirm the employee's inability to perform their duties during the period of the absence.
- **11.08.04.04** In addition to the physician's note, an official receipt from the physician or medical facility must be provided to the Company.
- **11.08.04.05** If the employee does not adhere to the conditions mentioned above, the fees will not be reimbursed. Only reasonable and customary charges will be reimbursed in accordance with provincial standards.
 - **NOTE:** Article 11.08.04 is exclusive of any requests or processes already in application by Occupational Health and Safety (OHS).

11.09 LEAVE OF ABSENCE - UNION BUSINESS

11.09.01 Employees who have been elected or appointed to carry out business authorized by the Union on a full-time basis shall be granted a leave of absence for this purpose. The Union will advise the Company of the name(s) of the employee(s), the term of such leave, and the specific purpose. The Union shall repay the Company for the Company's costs incurred in Employee Benefit Plans and the employee(s) shall continue to pay their contributions directly to the Company. The Company shall provide such employees with free and reduced-rate transportation in accordance with Company regulations. Such employees shall continue to accrue seniority and service while on leave of absence.

ARTICLE 12 VACANCIES

- **12.01** The Company shall have the sole discretion to determine if and when any vacancy is to be filled.
- 12.02 PERMANENT VACANCIES SHALL BE FILLED IN THE FOLLOWING SEQUENCE:
- **12.02.01** The most senior employee in the system on the transfer list from the same or a higher classification.
- **12.02.02** The most senior employee who originally was in that classification but bumped to a lower classification in order to retain their employment in accordance with Article 10.
- **12.02.03** The most senior employee from that classification who is on laid-off status anywhere in the system.
- **12.03** Any remaining permanent vacancies shall be filled in the following manner:
- **12.03.01** All permanent vacancies shall be posted by way of a Company bulletin on the appropriate bulletin board at least two (2) weeks in advance indicating the classification, function and any other information concerning conditions of the position advertised.
- **12.03.02** All matters involving the filling of vacancies which have not been filled by Article 12.02 will be governed by performance, ability, qualification, language requirement and fitness. Interested candidates will be subject to testing in order to determine their suitability for the position.
- **12.03.02.01** Where qualifications are equal, the senior employee shall be selected.
- **12.04** The employee changing classification shall be allowed a period of up to twenty-six (26) weeks in which to qualify. Should the employee not qualify, or wishes to, they shall be returned to their previous classification and function. In such case, the resulting vacancy shall be filled in accordance with this Article.

12.05 TEMPORARY VACANCIES

12.05.01 In the event there is a temporary vacancy in a classification, the provisions of

Articles 12.02 and 12.03 shall apply in selecting the employee to fill the temporary vacancy. In the event there are no volunteers, the Company may assign the junior qualified employee in the lower classification to fill the temporary vacancy. In the event the original or resulting vacancy is in the lowest classification, a person not covered by this Collective Agreement may fill the vacancy in accordance with the provisions of L.O.U. 4.

ARTICLE 13 STATUTORY HOLIDAYS

13.01 The following holidays, equivalent time off, or time credit will be granted to all employees:

New Year's Day	Thanksgiving Day			
Good Friday	Christmas Day			
Victoria Day	Boxing Day			
Canada Day	Other *			
Labour Day				
* Natal Day – Halifax				
St. Jean Baptiste – Province of Quebec				
August Civic Holiday – Other Provinces				

- **13.01.01** Prior to December 31st of each year, the Company shall advise the calendar dates for the statutory holidays listed in Article 13.01.
- **13.02** Employees will be advised by posted bulletin listing each employee affected, at least twenty-one (21) calendar days in advance of the Statutory Holiday, if the employee is not required to work on any Statutory Holiday, or, which day is being assigned as the day off with pay in accordance with Article 13.01. Failing such notice, the employees will be entitled to work as scheduled.

13.03 EXCEPTIONS

- **13.03.01** An employee who does not work on a statutory holiday is not entitled to be paid for the statutory holiday if, during the thirty (30) days immediately preceding the statutory holiday, the employee is not entitled to wages for at least fifteen (15) days.
- **13.03.02** An employee who is scheduled to work and does not work on a statutory holiday shall not receive an extra credit for that holiday.
- **13.03.03** Notwithstanding Article 13.03.01, an employee is not entitled to pay for a statutory holiday that occurs in their first thirty (30) days of employment with the Company.
- **13.03.04** Notwithstanding the above, employees on leaves of absence, laid-off status, Workers' Compensation, or short-term or long-term disability, will not be entitled to a statutory holiday that occurs during such period.

13.04 In summary, on a statutory holiday, the following applies: (N = scheduled shift)

HOURS WORKED	SCHEDULED TO WORK	NOT SCHEDULED TO WORK
0	Regular Pay	8 Hours Pay
8	Regular Pay	8 Hours Pay
	+ 1.5 X	+ 1.5 X
Over 8	1.5 X	1.5 X

ARTICLE 14 VACATIONS

14.01 GENERAL - Vacation will be taken in consecutive days. Vacation leave is not cumulative and will be taken in the current year.

14.02 ENTITLEMENT

14.02.01 Employees shall be entitled to vacation with leave with pay. Such time away from work shall in calendar days, exclusive of holidays, as provided in Article 13, which may occur during the vacation period in accordance with:

Less than one (1) year of continuous service by December 31st of each year – one (1) day of vacation leave with pay for each full month of continuous service up to December 31^{st} to a maximum of ten (10) days.

More than one (1) year of continuous service by December 31st of each year based on years of service in accordance with the following:

Years of Service E	ntitlement
--------------------	------------

1 through 4 years	10 working days / 80 hours
5 through 14 years	15 working days / 120 hours
15 through 24 years	20 working days / 160 hours
25 years and over	35 working days / 200 hours

NOTE: When vacation is taken in a work schedule type not conforming to a 5/2 work schedule, the vacation increment will be taken in equivalent hours as provide for above.

- **14.02.03** For each holiday listed in Article 13 which falls within an employee's vacation, the employee will receive a credit of eight (8) hours for such day.
- **14.02.04 Partial Year Entitlement** the applicable vacation period entitlement shall be prorated for a part year of employment or year interrupted by an absence without pay or layoff of thirty (30) or more consecutive calendar days in accordance with the chart below.

Level of Entitlement		Fu			dar M d in F		-	oloyed	1/		
	1	2	3	4	5	6	7	8	9	10	11
			Eı	ntitle	ment	in W	orkin	g Day	Ś		
10 days or less	1	2	3	3	4	5	6	7	8	8	9
15 days	1	3	4	5	6	8	9	10	11	13	14
20 days	2	3	5	7	8	10	12	13	15	17	18
25 days	2	4	6	8	10	13	15	17	19	21	23
30 days	3	5	8	10	13	15	18	20	23	25	28

NOTE: If, for any reason, an employee works less than one full calendar month in a year ending on December 31st, they shall receive no vacation entitlement for that year.

- **14.02.05** Employees on a Maternity leave of Absence or on a Child Care Leave shall not have their vacation entitlement reduced for the following year providing such leave is in accordance with Articles 11.03 and 11.04. Any extension to Maternity Leave shall be subject to a prorated vacation entitlement in accordance with Article 14.02.04.
- **14.02.06** Employees who are returned from furlough or recall from layoff will have their vacation entitlement prorated for the calendar year following return or recall in accordance with Article 14.02.04.

14.03 SELECTION

- **14.03.01** Vacation dates will be allocated in order of seniority within each classification and/or function and within each location. In the event an employee changes classification and/or function, they may be required to reschedule their vacation according to the operational requirements of their new classification and/or function.
- **14.03.02** Prior to November 15 of each year, the Company will post a bulletin listing employees in order of seniority and showing each employee's total vacation entitlement.
- **14.03.03** On the bulletin, the Company shall indicate the amount of employees allowed to be on vacation at any given time throughout the following year, by classification and/or function. The number of employees will not be less than the minimum equivalent of a flat line vacation allotment. It is understood that flat line vacation allotment is the total vacation liability in a given year over the number of weeks in one (1) year.

14.04 VACATION AWARD PROCESS

36

- **14.04.01** The Company may combine two or more functions within a classification for the purpose of awarding vacation.
- **14.04.02** Subject to the requirements of the service and the approval of the Company, an employee may elect to split their vacation in multiples of five (5) working days. When vacations are split, the employee will be allocated their second and subsequent preferences in order of seniority within their classification and/or function only after all other employees have been allocated their choice in each round of preference (i.e. 1st choice, 2nd, etc.).
- **14.04.03** "First choice vacation" is vacation awarded the employee on the first round of preference. Once an employee's first choice vacation has been exhausted, no other periods may be designated as first choice vacation. The same principle applies for second and subsequent choices where applicable.
- **14.04.04** Employees will select vacation dates and splits by noting their preference on the posted bulletin no later than November 30. Employees who expect to be absent during the selection period may advise the Company, in advance and in writing, copy to the Union, as to their selection of vacation dates and splits.
- **14.04.05** Employees who fail to designate their selection of vacation dates and splits in due time will be required to select their preference of vacation period from those which have not been allocated.
- **14.04.06** No later than December 15, the Company will post a bulletin showing the allocation of vacation dates and splits for each employee.
- 14.04.07 When an employee's scheduled vacation falls while the employee is on sick leave, maternity leave, child care leave, or is receiving disability benefits, or is away due to Court appearance, the employee may elect to discontinue sick leave, maternity leave, child care leave, disability benefits or time off for Court appearance and take the vacation as scheduled. Alternatively, the employee may reschedule their vacation, or any part thereof which is displaced at the conclusion of sick leave, maternity leave, child care leave, disability or Court appearance and prior to return to work, although this may carry over into the next calendar year, or at an unallocated time. In the case of maternity leave or child care leave, the employee may reschedule the vacation, or any part thereof which is displaced, prior to the commencement of such leave(s) provided the Company is advised at least four (4) weeks prior to the commencement of the rescheduled vacation period. In such cases, the rescheduled vacation period will become part of the maternity or child care leave period for the purposes of scheduling relief.

- **14.04.08** The start of any vacation period(s) shall be allocated immediately following an employee's scheduled days off.
- **14.04.09** Notwithstanding Article 7.06, the utilisation of overtime bank credits and/or time off without pay will not be unreasonably withheld to employees requesting a maximum of one (1) consecutive working day to complete any scheduled vacation period(s). Subject to the availability of vacation relief, this maximum may be increased.

14.05 WAITING LIST

- **14.05.01** Vacation dates which become available after the allocation of vacation by the Company will be offered in order of seniority to employees who have placed their names on a waiting list.
- **14.06 NIGHT SHIFT DISTRIBUTION** The Company will ensure that night shifts shall be equitably distributed following the vacation award.
- **14.07 VACATION CLEARANCE** Employees who leave the service of the Company for any reason are entitled to receive pay for accrued vacation not taken. The date of separation will not be extended beyond the date of actual termination of service.
- **14.08 VACATION PAY** Employees with less than six (6) years of consecutive employment with the Company shall receive not less than four percent (4%) of their gross pay (salary, overtime, premiums) for the period during which the vacation is earned. Employees with six (6) or more years of consecutive employment with the Company shall receive not less than six percent (6%) of their gross pay (salary, overtime, premiums) for the period during which the vacation is earned.
- 14.09 VPP
- **14.09.01** The Company will offer all employees the opportunity to purchase one (1) additional week of vacation per year (Vacation Purchase Program VPP). Should an employee choose not to participate in the VPP, unsubscribed week will not be made available to other employees, unless otherwise determined by the Company.
- **14.09.02** Temporary employees and inactive employees who do not have a scheduled return to work date by September 1st for the applicable VPP year will be excluded from participating in the VPP.
- **14.09.03** For the purpose of the VPP, one (1) week equates for forty (40) hours for Full- Time employees and twenty (20) hours for Part-Time employees.

- **14.09.05** The Company, at its sole discretion, may offer more vacation weeks than outlined in Article 14.09.01.
- **14.09.06** Additional weeks purchased under the VPP will be bid, in seniority order, after the regular vacation award process conducted under Article 14.04.
- **14.09.07** The annual application period and other relevant timelines will be agreed to between the Company and the Union locally.
- **14.09.08** Notwithstanding the results of the vacation award process conducted in accordance with Article 14.04 and 14.09.05, employees electing to participate in the VPP will have their last week of vacation in a calendar identified as VPP. That week of purchased vacation will be financed through the employee's time bank. If an employee's time bank is insufficient to cover the VPP hours, the employee's paycheck will be deducted accordingly.
- **14.09.09** In addition to the options in Article 7.05.02, employees participating in the VPP will have access to a time bank of minus forty (-40) hours, if desired.

ARTICLE 15 GRIEVANCE PROCEDURE - GENERAL

- **15.01** It is the desire of the parties to this Agreement that complaints or grievances be settled as promptly as possible. This Article is to provide for the prompt handling of such matters as alleged misinterpretation or violation of the Agreement or other causes for complaint but excluding appeals from disciplinary action and discharge which are provided for in Article 16.
- **15.01.01** If an employee has a complaint, or if they believe they have the basis of a grievance, they will meet with local management with a view to resolving the matter as soon as possible after the incident or their knowledge of the incident.
- **15.01.02** If the employee fails to resolve the matter through the provisions of Article 15.01.01, or if they elects to bypass the provisions of Article 15.01.01, they may ask their District Chairperson or their designated representative to enter into informal discussions with management on their behalf with a view to resolving the matter prior to initiating a grievance. This shall be done as expeditiously as possible. The employee may elect to accompany the District Chairperson at all such meetings or they may elect to have the District Chairperson enter into such discussions in their absence.

15.02 GRIEVANCE PROCEDURES

- **15.02.01** Grievances initiated at the Step 1 level under this Article shall be initiated by a Union Representative and only after the required informal discussion(s) provided for in Article 15.01.02.
- **15.02.02** Throughout the grievance procedure the Union shall be given the full opportunity to present evidence and make representation.

15.03 STEP 1 - LOCAL LEVEL

15.03.01 Following the last informal discussion, the District Chairperson or their designated representative shall have fourteen (14) calendar days in which to lodge a formal appeal to Step 1 of the grievance procedure. The Company shall hold a hearing within seven (7) calendar days of receipt of a written grievance and reasonable notice of the hearing shall be given to the Union representative. The Company shall have fourteen (14) calendar days to render a decision in writing from the close of the hearing. Failing answer or satisfactory adjustment within the above time limits, the grievance may be submitted for appeal to the Step 2 level.

15.04 STEP 2 - CORPORATE LEVEL

- **15.04.01** An appeal from Step 1 must be lodged by the District Chairperson or their designated representative within seven (7) calendar days of receipt of the Company's decision at Step 1.
- **15.04.02** The Company shall contact the Union within seven (7) calendar days from receipt of a written grievance for the purpose of scheduling a hearing, subject to Article 15.05, within thirty (30) calendar days of receipt of the grievance.
- **15.04.03** The Company shall have fourteen (14) calendar days to render a decision in writing from the close of the hearing.
- **15.04.04** The Union Headquarters may also initiate policy/group grievances at the Step 2 level. In such cases, the matter will first be discussed with a Company Headquarters representative(s) designated by the Company. The Company representative shall have seven (7) calendar days to address the matter. Failing answer or satisfactory adjustment within the above time limit, the grievance may be initiated.

15.05 UNRESOLVED GRIEVANCES

15.05.01 If a decision rendered at Step 2 level is not satisfactory, and the complaint deals with a case of alleged misinterpretation or violation of this Agreement, the matter may be taken to arbitration in accordance with the provisions of Article 17.

15.06 TIME LIMITS

- **15.06.01** If a grievance is not initiated within the prescribed time limits, it shall become null and void, and if a decision is not appealed within the prescribed time limits, it shall become final and binding.
- **15.06.02** When notice of intent to arbitrate is given to the Company, the notice shall be given to the Company within thirty (30) calendar days following receipt of the Step 2 decision.
- **15.06.03** All reference to calendar days hereinabove shall be exclusive of Saturday, Sunday and holidays and the time limits may be extended by mutual agreement.

15.07 WITNESSES

- **15.07.01** The Union/Company may have any witness(es) present who can give relevant evidence on the matter in question.
- **15.07.02** Employees who are Union witnesses shall be given time off without pay for a time

sufficient to permit them to appear as witnesses, subject to manpower requirements. If a witness is denied such time off, the testimony the employee would have given will be entered at the Step 2 level in the position of the Union.

15.08 CORRESPONDENCE

- **15.08.01** All correspondence under this Article shall be copied to the District Chairperson and the Union Headquarters.
- **15.08.02** Appeals being lodged in accordance with Article 15.03 shall be directed to the Manager designated by the Company, copied to the employee's supervisor. The Union District Chairperson shall be advised, in writing, of the Manager so designated and of any changes thereto. Appeals being lodged in accordance with Articles 15.04 and 15.05 shall be directed to the Vice President, Human Resources or their designated representative.

ARTICLE 16 DISCIPLINARY AND DISCHARGE ACTION AND APPEAL PROCEDURES

16.01 This Article is to provide for the procedures relating to disciplinary and discharge action and the prompt handling of appeals.

16.01.01 Investigation

- **16.01.01.01** Under circumstances where disciplinary or discharge action is contemplated as a result of an alleged misdemeanour, the Company may initiate an investigation in order to consider all factors involved. Such investigations may involve any of the employees, or others, as deemed necessary by the Company.
- **16.01.01.02** If it is considered undesirable that an employee should be allowed on Company premises and where there is doubt as to the appropriate charge/penalty, the employee may be held out of service with pay pending the outcome of the investigation for up to three (3) calendar days, exclusive of Saturday, Sunday and holidays.
- **16.01.01.03** Whenever the Company is going to interview an employee in the course of an investigation, they shall first advise the employee: of their right to have a Union representative as an observer during an interview; that an investigation is being held; and, the matter which is under investigation.

16.01.02 Disciplinary and Discharge Action

- **16.01.02.01** No employee shall be disciplined or discharged except for just cause.
- **16.01.02.02** Disciplinary or discharge action will not be initiated without prior discussion with the employee. At the commencement of the discussion, the employee will be advised of: their right to have a Union representative present; the alleged misdemeanour(s); and, that discipline or discharge action is being contemplated.
 - **NOTE:** The foregoing will not preclude the Company from initiating discharge action without such prior discussion in those instances where the employee is not reasonably available.
- **16.01.02.03** When disciplinary action is verbal, the employee shall be advised of the reason(s) and of their right to appeal the disciplinary action.

- **16.01.02.05** Implementation of a Suspension Without Pay shall be withheld until the appeal procedures requested in accordance with Article 16.02 have concluded.
- **16.01.02.06** When disciplinary action is in the form of discharge, the employee shall be advised in writing that they are Suspended Pending Discharge and the advice shall also inform the employee of the reason(s) for such action together with the employee's right to appeal the disciplinary action.

16.02 APPEAL PROCEDURES

- **16.02.01** If the employee feels they have been unjustly dealt with, they shall have the right to initiate an appeal or to request the Union to initiate an appeal on their behalf under this Article. Throughout the procedure, the employee shall have the right to be represented by the Union.
- **16.02.02** Throughout the appeal procedure, the employee and/or the Union shall be given full opportunity to present evidence and make representation.

16.03 STEP 1 - LOCAL LEVEL

16.03.01 Each appeal must be lodged, in writing, within seven (7) calendar days from receipt of the advice to discipline. The Company shall hold a hearing within seven (7) calendar days of receipt of a written appeal and reasonable notice of the hearing shall be provided to the Union. The Company shall have fourteen (14) calendar days to render a decision, in writing, from the close of the hearing. Failing a decision or a satisfactory settlement within the above time limits, the matter may be appealed to the Step 2 level.

16.04 STEP 2 - CORPORATE LEVEL

- **16.04.01** The procedures shall be in accordance with the dispositions of Articles 15.04.01, 15.04.02 and 15.04.03.
- **16.04.02** The Company's decision in the case of such appeals and hearings may uphold a previous Company decision, or fully exonerate and reinstate the employee with pay for all time lost, or render such intermediate decision as may be considered just and equitable.

16.05 UNRESOLVED APPEALS

16.05.01 If a decision rendered at the Step 2 level is not satisfactory to the employee, the matter may be taken to arbitration by the Union in accordance with the provisions of Article 17.

16.06 TIME LIMITS

- **16.06.01** If an appeal is not initiated within the prescribed time limits the Company's current decision shall be final and binding.
- **16.06.02** When notice of intent to arbitrate is given to the Company, the notice shall be given to the Company within thirty (30) calendar days following receipt of the Step 2 level decision.
- **16.06.03** All reference to calendar days hereinabove shall be exclusive of Saturdays, Sundays and holidays and the time limits may be extended by mutual agreement.
- 16.06.04 If an employee is to be disciplined in the form of Suspension Without Pay, the suspension shall be applied in consecutive work days. The Company will endeavour to commence the suspension within thirty (30) days following the expiration of the appeal periods as provided for in Articles 16.03.01 and 16.04.01, or within thirty (30) days following receipt of the Company's decision at the Step 2 level.
- **16.06.05** If an employee is to be disciplined in the form of discharge, the discharge will take effect on the day following the expiration of the appeal periods as provided for in Articles 16.03.01 and 16.04.01, or following receipt of the Company's decision at the Step 2 level.

16.07 WITNESSES

- **16.07.01** The Union/Company may have any witness(es) present who can give relevant evidence on the matter in question.
- **16.07.02** Employees who are Union witnesses shall be given time off without pay for a time sufficient to permit them to appear as witnesses, subject to manpower requirements. If a witness is denied such time off, the testimony the employee would have given will be entered in the position of the Union.

16.08 CORRESPONDENCE

46

- **16.08.01** All correspondence under this Article shall be copied to the employee concerned, the District Chairperson and the Union Headquarters.
- **16.08.02** All correspondence to an employee concerning discipline in the form of Suspension Without Pay shall remain on the employee's personal file for a period of two (2) years from the advice in writing as provided for in Article 16.01.02.04, subject to Article 16.08.05.
- **16.08.03** In the event the Suspension Without Pay is modified through either the appeal or arbitration procedures, the original advice will be amended by the addition of the final decision to the employee's personal file unless such decision is to exonerate the employee, in which case all correspondence will be removed.
- **16.08.04** Provided that no subsequent correspondence of a disciplinary nature is added to the employee's personal file in the two (2) year period, the correspondence referring to the Suspension Without Pay will be deleted from the employee's personal file.
- **16.08.05** In the event subsequent disciplinary correspondence is placed on the employee's personal file, the previous correspondence relative to Suspension Without Pay shall remain on the employee's personal file until the expiry date of the subsequent correspondence, or until such time as the two (2) year period has expired, whichever is the later.
- **16.08.06** When correspondence of a disciplinary nature is removed from the employee's personal file, the circumstances that led to the discipline shall not be referred to in relation to any subsequent disciplinary action.
- **16.08.07** Appeals being lodged in accordance with Article 16.03 and 16.04 shall be directed to the Manager(s) designated by the Company. The Union and the employees shall be advised, in writing, of the Manager so designated and of any changes thereto. Appeals being lodged in accordance with Article 16.05 shall be directed to the Vice-President, Human Resources or their representative.

ARTICLE 17 ARBITRATION

17.01 Any dispute not settled in Articles 15 or 16 may be submitted to arbitration and hearings shall be held and decisions rendered under the provisions herein set forth. The party requesting arbitration will serve notice of intent to arbitrate to the other party in accordance with the disposition of Article 15 or 16.

17.02 SINGLE ARBITRATOR

- **17.02.01** A panel of arbitrators will be mutually agreed to by the parties. The panel will not exceed five (5) arbitrators and shall be reviewed annually by the parties.
- **17.02.02** In the event that no mutually agreed arbitrator is empanelled, the party serving notice of intent to arbitrate may request the Minister of Labour to appoint one for each case.
- **17.02.03** An arbitrator shall be selected from the mutually agreed-to panel in the following manner. Each arbitrator will be called upon to act on a rotation basis. The arbitrator will be contacted to determine their availability within the applicable period of time as follows: with respect to a case where financial liability is expected to exceed thirty (30) days, during the forty-five (45) calendar days and, with respect to any other appeal case, during the ninety (90) calendar days following receipt of notice of intent to arbitrate. If that arbitrator is not available within the applicable period of time outlined above, but is available at a later date, the parties may agree to accept that later date or proceed to the next arbitrator in order of rotation in the same manner until a mutually acceptable date is agreed.

17.03 ARBITRATION BOARD

- **17.03.01** Notwithstanding the foregoing, either party may opt for an arbitration board consisting of three (3) persons. If the party requesting arbitration so opts, it shall advise the other party in the notice of intent to arbitrate. If the party receiving the notice so opts, it shall advise the other party within fourteen (14) calendar days of receipt of notice of intent to arbitrate. Such notice will include the name of the person chosen to act as its member at the arbitration board.
- **17.03.02** Within fourteen (14) calendar days of service or receipt of advice that an arbitration board is desired, the other party will name the person chosen to act as its member of the arbitration board.

- **17.03.03** Subject to Article 17.03.04, as soon as possible, but not more than ten (10) calendar days thereafter, the two representatives will endeavour to reach an agreement on the identity of the third person who shall act as Chairperson of the arbitration board.
- **17.03.04** Notwithstanding the foregoing, if for some unforeseen reason it is impossible for one of the party's representatives on the Board to contact the other party's representative for the purpose of selecting a Chairperson, the time limits may be extended provided there is a mutual agreement between the Company and the Union, at the Headquarters level.
- **17.03.05** Should the representatives fail to agree on a Chairperson within ten (10) calendar days or within any agreed-to extension, the Minister of Labour shall be requested by the two members, acting jointly, or by the parties acting separately, to appoint a person who shall act as Chairperson.
- **17.04** The arbitrator or arbitration board shall hold hearings at which the Company and the Union shall have the opportunity to present evidence, witnesses, argument and summation, and shall issue a written award within thirty (30) days from the date of the final hearing.
- **17.05** The arbitrator or arbitration board shall have the authority to render any decision that they consider just and equitable.
- **17.06** The arbitrator's decision or the majority decision of the board shall be final and binding on the Company, the Union and the employee(s) involved. In the event that the arbitration board does not reach a majority decision, the decision of the Chairperson will be considered as final and binding.
- **17.07** The Company and the Union shall share equally the costs of the arbitrator; however, in the case of a board, the party requesting the board shall bear the full cost of their own nominee and the Chairperson of the board.
- **17.08** The arbitrator or the arbitration board shall establish procedures consistent with the requirements of natural justice.
- **17.09** The arbitrator or the arbitration board shall not make any decision inconsistent with the provisions of this Agreement, nor shall they alter, modify or amend any part of the Agreement. A monetary award may be granted as determined by the arbitrator or arbitration board.

ARTICLE 18 UNION-MANAGEMENT COMMUNICATIONS

18.01 All communications to an employee involving any of the following shall be in writing and copied to the District Chair of the Union: alterations to scheduled shifts; scheduled shift starting times and scheduled days on/days off; assignments under Article 8.01.03; layoff; recall; furlough; change of classification and/or function; Off-Duty Status; promotion; demotion; and termination; additionally, all correspondence under Article 15 and Article 16 shall be copied to the District Chair and the Union at the Headquarters level.

18.02 LETTERS OF UNDERSTANDING

Any Letter of Understanding negotiated between the Company and the Union shall be deemed to form part of this Agreement as if it had been incorporated herein. A Letter of Understanding shall be identified by a heading and a number and must be signed by representatives of both parties at the Headquarters level.

18.03 UNION-MANAGEMENT COMMITTEES

- **18.03.01** It is recognized that meetings between the Company and the Union are essential to the maintenance of good employee-employer relations and the establishment of mutual confidence and trust.
- **18.03.02** Union-Management committees will be established to promote better communications, mutual respect and understanding between the Company and its employees and to provide advance discussion of significant changes affecting the work or working conditions of employees.
- **18.03.03** Meetings shall be held as required between the District Chair or their designated representative and the appropriate Company representative. The National Representatives will be permitted to attend.
- 18.03.04 At Union-Management Headquarters level, meetings will be held at least once every six (6) months between Union Headquarters representatives and representatives of the Corporate Management level. Such meetings shall generally be of one (1) day's duration.
- **18.03.05** The dates of such meetings will be established by mutual agreement and minutes of such meetings will be prepared and made available to all concerned following approval of both parties.

18.03.06 The meetings of Union-Management Committees shall not be considered as being in lieu of the Grievance procedures.

18.04 TIME OFF - UNION BUSINESS

- **18.04.01** The Company recognizes the importance of prompt handling of Union business, such as the handling of grievances throughout the process, negotiating of amendments to Agreements, and the attendance of Union meetings at various levels. The Company further recognizes the importance of the role of the Union Officers in carrying out the functions of Union business. It is therefore agreed that Union representatives shall be granted reasonable time off and transportation in accordance with Company regulations to carry out such functions subject to operational requirements of the Company. This time will be allowed as promptly as possible. In order to facilitate this process, it will be the obligation of the Union representatives to afford as much notice as possible of such needs and to clear their activities both with their own supervisors and with the supervisors of the employees involved in any problem situation.
- **18.04.01.01** Where Union Headquarters requests time off for employees to attend pre-scheduled educational training, the Company shall, subject to operational requirements, grant those employees time off from duty. Union Headquarters shall request such time off from the Company at the Headquarters level and such requests to the Company shall afford as much notice as possible.
- **18.04.02** The Union shall be billed for the time off except in those cases where the Company has agreed to absorb certain costs. In either case, the employees involved in this activity are not debited or removed from the payroll. The time billed will be the actual scheduled time off and no account will be taken of the fact that in some cases the absent employee may not be replaced, or that they may be replaced on an overtime or recall basis.
- **18.04.02.01** In the event the employee requesting time off is involved in shift trades requiring them to work more than one consecutive shift, it shall be their responsibility to ensure that their traded shift is covered.
- **18.04.03** Time off shall be charged to either the Union or the Company, depending on the activity, on the following basis:

Grievance Procedure General, Discipline and Discharge

Charge to Code number

Union-Management Committee Meetings (Article 18.03)

Unit Level (ad hoc):

District Chair
Other Union Representative

Headquarters Level (semi-annual):

District Chair: The Union District Chair or their alternate will be granted two (2) shifts each month at a time mutually agreeable to the Company and the Union District Chair. This time off shall be charged to the Company (Code 1). Additional time off may be granted by mutual agreement of the Parties.

NOTE: Article 8.01.03 (minimum travel credits) will apply to the District Chair or their designate for travel requested by the Company.

Employee Introduction: This includes addressing new employees within the bargaining unit at basic training sessions in order to cover the following: introduction to Union Officer(s) with whom the employee will be coming in contact; objectives of the Union's constitution; outline of the Union's structure and history; Rand Formula and check-off; application of the Collective Agreement; Government legislation applicable to Union operation; question and answer period. The presentation will be scheduled during the last thirty (30) minutes of any day within the training period with a forty-five (45) minute limitation.

Negotiations

18.04.03.01 Time off required by members of the Union Bargaining Committee for activities other than Headquarters' level meetings will be cleared through their respective local management and charged to the Union or the Company on the following basis:

All other time required...... 4

- **NOTE:** Union Bargaining Committee members attending meetings with the Company outside a scheduled shift during the negotiations process may elect to be paid at straight time rates or granted equivalent time off at a time mutually acceptable to the Company and the Union Representative.
- **18.04.04** Time spent by a Union representative attending meetings with the Company outside the representative's scheduled shift will not attract compensation.
- **18.04.05** Except as provided for above, the Union will bear the cost of all time off for the Union members and officers while participating in recognized Union activities. This will include but is not limited to: Union conventions; executive meetings; meetings to discuss internal Union business; arbitration; conciliation. The Union will bear the cost of time off for other than those designated members of the Union Bargaining Committee for whom the Company accepts responsibility salary-wise for the time spent in negotiations.

District Chair	3
District Vice-Chair	3
Other Union Representatives	3
Bargaining Committee Members	4
President	4
Vice-President	4

18.04.06 Explanation of Codes

- **CODE 1** Time off for Union Chair, Vice-Chairs, representatives, and members to be absorbed by the Company.
- **CODE 2** Time off for Union Vice-President and Bargaining Committee Members to be absorbed by the Company.
- **CODE 3** Time off for Union Chair, Vice-Chairs, representatives, and members to be charged to the Union.

- **CODE 4** Time off for Union Vice-President and Bargaining Committee Members to be charged to the Union.
- **CODE 5** Time off for Union Health and Welfare Trustees to be charged to Health and Welfare Trust.

18.05 BULLETIN BOARDS

- **18.05.01** The Union shall have the privilege of posting notices and related Union material on Company notice boards subject to prior Company approval. Such approval shall not be unreasonably withheld.
- **18.05.02** The Company agrees to provide a filing cabinet for the exclusive use of the Union Committee.

18.06 TECHNOLOGICAL CHANGES

18.06.01 The Company and the Union agree that in the event of technological change the Canada Labour Code provisions pertaining to technological change will apply.

18.07 EMPLOYEE STATISTICAL LISTS

- **18.07.01** The Company shall provide Union Headquarters with semi-annual computer printout lists showing the numbers of employees on the following basis:
 - employees by years of service; and
 - employees by year of birth; and
 - employees by classification and function.
- **18.07.02** The aforementioned lists shall be as of June 30th and December 31st of each year.

18.08 HEALTH AND SAFETY

18.08.01 It is the responsibility of all Company personnel and employees to ensure and promote the continued health and safety of the employees. In addition, each employee as well as each Union representative has an obligation to bring any situation which in their opinion represents a hazard to the health and safety of the employees to the attention of the Company.

18.08.02 Health and Safety Committee

18.08.02.01 The Company shall establish a Health and Safety Committee. The members of each Committee shall be determined in accordance with the following:

Number of Employees

1 - 199	One (1) selected by the Union; One (1) selected by the Company.
Over 200	Two (2) selected by the Union; Maximum two (2) selected by the Company.

- **18.08.02.02** The Company shall post and keep posted the names of all the members of the Health and Safety Committee in a conspicuous place or places where they are likely to come to the attention of the employees.
- **18.08.02.03** The Company and the Union agree to comply with the Health and Safety Provisions contained in the Canada Labour Code.

ARTICLE 19 GENERAL PROVISIONS

19.01HUMAN RIGHTS

19.01.01 No employee will be unlawfully interfered with, restrained, coerced or discriminated against by the Company or the Union, their officers or agents on the grounds of race, national or ethnic origin, colour, religion, age, sex, sexual orientation, marital status, family status, disability and conviction for which a pardon has been granted. The Company further commits that no employee will be unlawfully interfered with, restrained, coerced or discriminated against by the Company, its officers or agents because of membership in, or lawful activity on behalf of the Union. The Union commits that no employee will be unlawfully interfered with, restrained against by the Union because of lawful activity on behalf of the Company.

19.02 SAVINGS CLAUSES

- **19.02.01** Should any part or provision of this Agreement be rendered invalid by reason of legislation enacted by the Government of Canada, such invalidation of any part of the provisions of this Agreement shall not invalidate the remaining portions thereof, and they shall remain in full force and effect.
- **19.02.02** Where the provisions of this Agreement are at variance with the Company regulations the former shall take precedence.

19.03 COPIES OF AGREEMENT

- **19.03.01** The Company and the Union desire that all employees and all levels of management affected by this Agreement be familiar with the provisions herein. For this reason, all employees and all levels of management concerned shall be given a copy of the Agreement and any subsequent changes to the Agreement including Letters of Understanding.
- **19.03.02** As soon as practical, the Company and the Union will agree to a final draft of the Collective Agreement prior to printing. The Company shall be responsible for the preparation and printing of both the French and English versions of the agreement. The cost of printing will be the responsibility of the Company.
- **19.03.03** The Agreement shall be published in both French and English, and both versions shall have equal application. In the event of conflicting translation or interpretation,

56

the version in which a clause was negotiated and written shall govern.

19.04 GROUP LIFE INSURANCE

19.04.01 The Company will pay full cost of the Group Life Insurance Plan up to a maximum coverage of \$70,000.00. Coverage in excess of \$70,000.00 will continue to be shared on a 50/50 basis. The level of coverage will be two and one-half (2 1/2) times the basic annual salary up to a maximum of \$80,000.00. The maximum level of paid-up life insurance for retired employees will remain at one fourth (1/4) of coverage at time of retirement up to a maximum of \$10,000.00.

19.05 GROUP LIFE INSURANCE DISABILITY INCOME PLAN

- **19.05.01** Employees shall be in a plan established for CAW-Canada, Local 2002 participants on an employee-pay-all basis. The Company will provide payroll deduction facilities and remittances of appropriate deductions to the CAW-Canada, Local 2002, Health and Welfare Trust Plan Fund. There will be separate underwriting and funding of the revised program with separate policy or policies issued to the CAW-Canada, Local 2002, Health and Welfare Trust Plan Fund by the underwriter(s) of their choice. Air Canada will continue to assist in initial channelling and handling of claims material and providing other administrative cooperation to ensure the effective and smooth operation of the program. Air Canada shall have the right to name one observer to the Group Insurance Disability Income Plan. Participation in GIDIP under the CAW-Canada, Local 2002, Health and Welfare Trust Plan Fund sponsored plan shall remain a condition of employment for all employees.
- **19.05.02** The Company shall pay to the CAW-Health and Welfare Trust, an amount equal to forty dollars (\$40.00) for each full-time permanent employee as of December 31st each year. Such amounts shall be used by the Health and Welfare Trust to improve benefits.

19.06 SUPPLEMENTARY HEALTH INSURANCE

19.06.01 The Company will pay the full cost of Plan II. The maximum aggregate under the Supplementary Health Plan will be seventy-five thousand dollars (\$75,000.00), with an annual reinstatement of two thousand dollars (\$2,000.00).

The Company will extend coverage to include the cost of psychologists at a benefit level of fifty percent (50%) of the cost per visit to a maximum of seven hundred and fifty dollars (\$750.00) per person per year and one thousand five hundred dollars (\$1,500.00) per family per year.

The Company will provide coverage for hearing aids and tests to a maximum of

fifteen-hundred dollars (\$1500.00) per five (5) year period.

19.06.02 Expenses incurred for paramedical services of Chiropractors, Osteopaths, Naturopaths, and Podiatrists will be covered to a maximum of fifty dollars (\$50.00) per visit to a maximum of one thousand dollars (\$1,000.00) per person per year or two thousand dollars (\$2,000.00) per family per year, less any amount paid to the employee for such services under the employee's provincial medical plan.

19.07 DENTAL INSURANCE

- **19.07.01** The Company will pay the full cost of premiums for the Group Dental Insurance Plan. The Company shall be the sole policy holder and administrator of the above-mentioned Plan.
- **19.07.02** The maximum annual coverage will be of two thousand dollars (\$2,000.00) per employee and their dependant(s). The basic dental services coverage is payable at 90%. The orthodontic life time coverage will be of two thousand five hundred dollars (\$2,500) for each eligible child.

19.08 VISION CARE PLAN

- **19.08.01** The Company will pay the full cost of a Vision Care Plan.
- **19.08.02** The benefits for each employee and each eligible dependent to be not more than three hundred and twenty-five dollars (\$325.00) reimbursement for eyeglasses, contact lenses or laser eye surgery in each period of twenty-four (24) consecutive calendar months, except that for contact lenses prescribed for severe corneal situations, as set out in the Air Canada Employee Benefits Program, available on the Aeronet. The maximum amount payable shall be three hundred and sixty dollars (\$360.00), payable once during the entire period the person is insured.
 - **NOTE:** Notwithstanding the above, a \$600 maximum will be payable for Laser eye surgery provided no further claims under the vision plan for a period of forty-eight (48) months

19.09 MASSAGE THERAPY

19.09.01 The Company will provide coverage for massage therapy, in accordance with the Plan, to a maximum of fifty dollars (\$50.00) per visit and a maximum of four hundred dollars (\$400.00) per person per calendar year or eight hundred dollars (\$800.00) per family per year.

19.10 PENSION PLAN

- **19.10.01** The Company will, upon request, provide full information on actuarial evaluations, costs and funding for employees, in the existing Pension Plans. It is recognized that such information is normally only available to the Company annually and that the Company will not be required to undertake any special actuarial evaluation in order to provide such information. In addition, the Company will advise the Union of any changes to the existing Pension Plans as they pertain to employees covered by this agreement.
- **19.10.02** The Company agrees that changes to the Air Canada Pension Plans which affect CAW Canada participants (and those deriving an interest or an entitlement from such participants) will not be made except as agreed by the Union.
- 19.10.03 The pension rules applicable to CAW Canada participants (and those deriving an interest or an entitlement from such participants) are contained exclusively within the texts of the Air Canada Pension Plans as well as in article 19.09 and Appendix 3 (Memorandum of Agreement Pension Plan Sustainability) of the present collective agreement.
- **19.11 Coordination of Benefits** Where an employee's spouse is also a Company employee, benefits will be coordinated.

19.12 LANGUAGE REQUIREMENTS

19.12.01 When required by the Company, language training in French and English will be provided at Company expense and, subject to operational requirements, on Company time on a voluntary basis to those employees who have been tested and possess the required basic knowledge and learning ability in the other official language.

19.13 EMPLOYEE ASSISTANCE PROGRAM

In our industry, people encounter a wide range of problems not necessarily associated with job functioning, but which can have a serious effect on family, friends, health and ultimately their ability to maintain good work performance.

Air Canada and the Canadian Auto Workers Local 2002 recognize that many human problems can be successfully treated provided they are identified in their early stages, and referral is made to an appropriate professional resource. This is true whether the problem is one of alcoholism, drug dependency or other medical/social problems.

The Employee Assistance Program has been developed to ensure a better understanding of policy and guidelines for assisting employees who are experiencing problems which may affect their health, their relationship with others, or their job performance.

All employees have the right to participate in the Employee Assistance Program without fear of job recrimination and regardless of their status.

The decision to accept or reject assistance is the responsibility of the individual and no employee will be compelled to participate.

It will be the responsibility of the System Committee to ensure that the needs of all coordinators are met in the areas of program promotion and training. All newly appointed coordinators will be required to attend the "Effective Helping Workshop".

19.14 Corporate Reorganization: In the event that the Company changes ownership, mergers with another company or in any way changes its corporate identity, this Agreement will remain in full force and effect and the Union recognition now in effect and/or certificate issued by the Canada Industrial Relations Board then in existence shall not be affected in any way, except as otherwise governed or directed by the Board. The Company further agrees to enter into negotiations with the Union relative to the protection of employees' seniority and other conditions of this Agreement. Failing settlement, the provisions of the Canada Labour Code will apply.

ARTICLE 20 CHECK-OFF

20.01 The Company shall deduct on the payroll for each pay period, as per the Company's designated payroll periods, from wages due and payable to each employee such sum as may be uniformly assessed by the Union Constitution subject to the conditions set forth herein. 20.02 The amount to be deducted shall include the initiation fee and shall not be changed excepting to conform to a change in the Union's Constitution. 20.03 Membership in the Union will be available to any employee under the Constitution of the Union on payment of the initiation or reinstatement fees uniformly required of all other such applicants. Membership shall not be unreasonably denied. 20.04 Deductions shall commence on the payroll for the first applicable pay period of the calendar month following the first date of service in a classification covered by this Agreement. 20.05 If the wages of an employee payable for any pay period are insufficient to permit a full deduction, no such deduction shall be made from the wages of such employee by the Company on that payroll. The Company shall not, because the employee did not have sufficient wages payable on any payroll, carry forward and deduct from any subsequent wages the amount not deducted on an earlier payroll. 20.06 Only payroll deductions now or hereafter required by law, deductions of monies due or owing the Company, pension deductions and deductions for provident funds shall be made from wages due and payable prior to any deductions under this Article. 20.07 The amount so deducted from wages, accompanied by a statement of deductions from individuals, shall be remitted by the Company to the Union, as may be mutually agreed by the Union and the Company, not later than thirty (30) calendar days following the pay period in which the deductions are made. 20.08 The Company shall not be responsible financially or otherwise either to the Union or to any employee, for any failure to make deductions or for making improper or inaccurate deductions or remittances. However, in any instance in which an error occurs in the amount of any deduction pursuant to this Article from an employee's wages, the Company shall adjust it directly with the employee. In the event of any mistake by the Company in the amount of its remittance to the Union, the Company shall adjust the amount in a subsequent remittance. The Company's liability for any and all amounts acted pursuant to the provisions of this Article, shall terminate at the time it remits the amounts payable to the Union.

- **20.09** The question of what, if any, compensation shall be paid the Company by the Union in recognition of services performed under this Article shall be left in abeyance subject to reconsideration at the request of either party on fifteen (15) days' notice in writing.
- **20.10** In the event of any action at law against the parties hereto resulting from any deduction or deductions made from payrolls or to be made by the Company pursuant to the first paragraph of this Article, both parties shall cooperate fully in the defence of such action. Each party shall bear its own cost of such defence except that if, at the request of the Union, counsel fees are incurred these shall be borne by the Union. Save as aforesaid, the Union shall indemnify and save harmless the Company from any losses, damages, costs, liability or expenses suffered or sustained by the Company as a result of any such deduction or deductions from payrolls.

ARTICLE 21 DURATION OF AGREEMENT

- **21.01** This Agreement is effective May 23, 2015, except as otherwise provided herein, and shall continue in full force and effect until May 22, 2020 and may be varied by mutual agreement, in writing, between the parties hereto. Except as stipulated in Appendix 1, this Agreement shall remain binding thereafter from year to year, unless notification, in writing to reopen the Agreement is served by either of the parties hereto not more than four (4) months prior to the expiry date or any continuation of expiry date, subject always to Article 21.03.
- **21.02** Where notice to bargain collectively has been given, the Union and the Company shall, without delay, commence to meet diligently to bargain in good faith and make every reasonable effort to enter into a Collective Agreement.
- **21.03** This Agreement shall remain in full force and effect until superseded by another Collective Agreement or until any statutory extension provided for by the Canada Labour Code has terminated and no renewal Collective Agreement has been made.

LETTER OF UNDERSTANDING NO. 1 - BLOCKING FUNCTION

- **L.1.01** The Company and the Union agree that the employees in the Scheduler classification working in the Planning section are responsible for the manual wide body initial block building process. This is to continue until such time as the entire blocking process is automated.
- **L.1.02** It is also agreed that management personnel will be responsible for the Supplementary block building process.
- **L.1.03** It is understood that the Company has the right to review the prepared blocks and to rework them in the event that the employee's prepared blocks do not meet the usual and reasonable expectation of block efficiency.
- **L.1.04** Once automated, the block building process will then be the sole responsibility of management. The Company commits that, as a result of the automation process, no staff reduction will be incurred within the Crew Resource Centre.
- **L.1.05** It is also understood that prior to the implementation of the automated wide body block building process, the Company will enter into discussion with the Union at the Local level to review the transition process.

Dated at Montreal, Quebec this 16th day of March 2000.

FOR: AIR CANADA 2213

FOR: CAW-CANADA AND ITS LOCAL

S. Beisswanger Manager, Crew Scheduling & Resource Allocation S. Portelance National Representative

M. Asselin Manager, Labour Relations -Customer Service

LETTER OF UNDERSTANDING NO. 2 - OFF-DUTY STATUS, INDUSTRIAL DISPUTES

- **L2.01** The purpose of this Letter is to set forth the terms and conditions that will apply to employees in the event of an industrial dispute involving any group of persons not covered by this Agreement which causes a reduction in the Company's services.
- L2.02 All provisions of the Collective Agreement not specifically modified or waived by this Letter will remain in effect. Any dispute arising from the terms and conditions of this Letter will be referred to the Headquarters level as soon as possible without prejudice to the Union's right to initiate a formal grievance.
- L2.03 Only those employees who are not required to work during the period the Company's services are affected shall be placed on Off-Duty Status hereafter referred to as O.D.S.
- L2.04 The Company shall provide notice of O.D.S., in writing, to only those employees who are not required to work. An employee placed on O.D.S. will be given a minimum of twenty-four (24) hour notice which may be verbal but which will be confirmed in writing not later than forty-eight (48) hour after commencement of O.D.S.
- L2.05 An employee whom the Company is unable to contact to advise of O.D.S. will be placed on O.D.S. and the written notice provided for in L2.04 will be sent to the employee's last known address.
- L2.06 An employee who is out of the base and, who, due to an inability to travel, the Company is unable to contact to advise of work assignment will not be disciplined. Such employee will be placed on O.D.S. but will be returned to work within twenty-four (24) hours of the Company having knowledge of their return to the base, provided their seniority is sufficient to retain a work assignment.
- L2.07 An employee's schedule may be altered to conform to major changes in the normal working hours or work requirements at a base. The Company will advise the employee at least twenty-four (24) hours in advance of any alteration to their shift. Such notice may be verbal but written notice will be provided as soon as possible.
- L2.08 An employee on vacation will continue on vacation and will be placed on O.D.S., if applicable under L2.04, upon the date of their scheduled return from vacation. An employee kept on duty or an employee placed on O.D.S. will commence vacation as scheduled.

- L2.09 Company sick leave benefits will not be granted to an employee on O.D.S.
- L2.10 An employee placed on O.D.S. will not lose service credits for pension purposes unless the employee is off the payroll for a full calendar month. Company service for all other purposes will continue to accrue for the first fourteen (14) calendar days of any O.D.S.
- L2.11 Notification of return to duty may be verbal, but must be later confirmed in writing, and will state the effective date of the return to duty. Every effort will be made by the Company to return all employees at a location scheduled to work in the shift(s) in effect at the time the Company resumes its operations at that location. The Company will endeavour to return such employees to duty in order of seniority.
- L2.12 Employees on O.D.S. must advise the Company of a current point of contact.
- **L2.13** Employees shall be contacted verbally at their last available point of contact and advised of their recall. If no contact can be made, notice by telegram will be sent.
- L2.14 Employees are expected to be available to report for duty within twenty-four (24) hours. Employees who do not report for duty within twenty-four (24) hours from time of notification may be required to substantiate their late reporting.
- L2.15 Employees on O.D.S. shall not receive any wages.

Dated at Montreal, Quebec this 16th day of March 2000.

FOR: AIR CANADA 2213

FOR: CAW-CANADA AND ITS LOCAL

S. Beisswanger Manager, Crew Scheduling & Resource Allocation S. Portelance National Representative

M. Asselin Manager, Labour Relations -Customer Service

LETTER OF UNDERSTANDING NO. 3 - TELEPHONE MONITORING

It has been agreed that there will be a telephone monitoring system in the Crew Resource Centre on or after January 1, 1993. The purpose of the system is to provide a record of conversations held by employees covered under this Agreement in the course of performing their duties. It shall be referred to when incidents, such as those listed below, are brought to the Company's attention:

- grievances (from any bargaining unit);
- letters of complaint;
- incident reports (covering employees from other bargaining units);

- investigation of employees from other bargaining units who have cause to deal with the Crew Resource Centre.

The following parameters have been agreed upon between the two parties:

- 1. The recordings shall be referred to only when an incident is brought to the Company's attention.
- 2. The system shall not be used for routine monitoring of a performance nature.
- 3. If there is a requirement to review the recordings, a member of the Bargaining Committee will attend the review.
- 4. Un-monitored phone lines shall be made available for personal calls.

Dated at Montreal, Quebec this 16th day of March 2000.

FOR: AIR CANADA 2213

FOR: CAW-CANADA AND ITS LOCAL

S. Beisswanger Manager, Crew Scheduling & Resource Allocation S. Portelance National Representative

M. Asselin Manager, Labour Relations -Customer Service

LETTER OF UNDERSTANDING NO. 4 - TEMPORARY VACANCIES

It is recognized that it is most desirable to staff the Company's operation with permanent employees whenever possible. Occasionally however, it may be necessary to employ personnel to fill vacancies of a temporary duration.

The Company may declare temporary vacancies for any of the following reasons:

- a. to replace employees absent on authorized leaves of absence under Article 11
- b. to replace employees on time off for Union business
- c. to replace employees released for training
- d. to replace employees on special assignment

The Company will advise the Union at the District Level in writing and in advance as to the reason and duration of the temporary vacancy and the name of the person filling the temporary vacancy.

Temporary vacancies shall be only for the duration of the absence of the affected employee. The duration may be extended only by mutual agreement between the Company and the Union at the District Level.

Employee reductions will not occur in a classification while a temporary vacancy is being filled in that classification.

Persons filling a temporary vacancy for more than fifty per cent (50%) of any given month will be required to pay Union dues. However, they shall not accrue any seniority under the terms of this Agreement. Persons who are not permanent employees of the Company shall receive rates of pay in accordance with Article 5; permanent employees will receive rates of pay according to Company regulations and/or their applicable collective agreement. Hours of work will conform to Article 6.

Dated at Montreal, Quebec this 16th day of March 2003.

FOR: AIR CANADA 2213

S. Beisswanger Manager, Crew Scheduling & Resource Allocation

M. Asselin Manager, Labour Relations – Customer Service

FOR: CAW-CANADA AND ITS LOCAL

S. Portelance National Representative

LETTER OF UNDERSTANDING NO. 5 - APPLICATION OF ARTICLE 4.01.01

Prior to the introduction of the Lead Scheduler's classification, the Company and the members of the Union Bargaining Committee shall meet no later than one (1) month in advance of posting the vacancy, to discuss its implementation, including but not limited to the filling of vacancies, staff reductions within the classification, the effects upon staff requirements in other classifications or any other matter related to the nature of the job or to the desires of the employee(s) filling the vacancy.

Notwithstanding the foregoing, the final decision with respect to the implementation of the Lead Scheduler's classification rests with the Company.

Dated at Montreal, Quebec this 16th day of March 2000.

FOR: AIR CANADA 2213

FOR: CAW-CANADA AND ITS LOCAL

S. Beisswanger Manager, Crew Scheduling & Resource Allocation S. Portelance National Representative

M. Asselin Manager, Labour Relations -Customer Service

LETTER OF UNDERSTANDING NO. 6 - JOINT HARASSMENT INVESTIGATION PROCESS

The Company and Union recognize the right of employees to work in an environment free from harassment. All employees are to treat others with courtesy and respect and to discourage harassment. Violation of the terms of this LOU may be subject to discipline, up to and including dismissal.

This letter of understanding provides for a joint harassment investigation process that the parties will implement on a trial basis for the life of the collective agreement. During this trial, the parties agree to meet every six (6) months to review the effectiveness of the process (including whether this joint harassment investigation process should be broadened beyond the application currently outlined in the LOU).

- L6.01 Under this LOU the term, harassment, refers to Discriminatory Harassment, which includes sexual harassment, as well as workplace harassment as defined by the Air Canada policy on workplace harassment. This reference to the Air Canada workplace harassment policy does not incorporate the policy into the collective agreement.
- L6.02 This process applies to all complaints where the complainant and the respondent (alleged harasser) are both CAW employees. However, in instances where a CAW represented employee is a complainant or a respondent in an alleged harassment matter that involves an employee from another bargaining unit or management, a Union representative appointed by the Union can attend as an observer to the meetings.

L6.03 Complaint Process

- **L6.03.01** All harassment complaints will be addressed in a prompt, confidential and impartial manner. Breaches of confidentiality may be subject to discipline, up to and including discharge.
- L6.03.02 Employees who believe they are the victim of harassment are encouraged to report the matter through the appropriate process outlined below. Complaints should be reported as promptly as possible and should not be reported more than ninety (90) days following the date of the alleged harassment.

Retaliation in any form against any party in a harassment investigation is unacceptable and may be subject to discipline, up to and including discharge.

- **L6.03.03** All information concerning the complaint will be kept confidential, and all reasonable steps will be taken by the company and the union to ensure this happens. However, any investigation report or summary may be subject to subpoena and become part of the public record. No information concerning the complaint will be placed on the file of any witness unless it is confirmed that a witness has given false testimony or has acted in a vindictive manner.
- L6.03.04 A complainant, respondent or witness is entitled to bring one support person of their choice from within their workplace (i.e. union representative or co-worker) to meetings or interviews. The support person cannot be party to the investigation, i.e. is a potential witness.
- **L6.03.05** The complainant must start the resolution process at Stage 1.
- **L6.04**. Stage 1. Informal Conflict Resolution Process

An employee who believes they are a victim of harassment should make their objection known to the alleged harasser, directly or through a third party, and is encouraged to resolve the matter wherever possible on an informal basis. The employee may choose to ask for help from their local manager and/or Union representative to facilitate a meeting between the parties. The Union representative and local manager will meet the complainant together to review their concerns and subsequently meet the respondent. The Company and the Union will undertake to meet in order to resolve the matter quickly and appropriately in the spirit of establishing better working a relationship/environment.

At any point the Company or the Union may decide to discontinue the informal process and escalate the matter to Stage 2.

While the informal conflict resolution process will not make a determination on whether harassment occurred, the Company may need to address inappropriate behavior on the part of individuals involved in the dispute, and warn that future incidents of inappropriate behavior may result in discipline and the more formal investigation process of Stage 2.

Stage 1 resolutions should be completed within two (2) weeks from the date of the initial complaint.

When complaints are resolved at this stage, the Company and Union will keep a brief summary of the conflict and its resolution in a confidential conflict resolution file for a period of $\underline{\text{two}}(2)$ years from the date of the complaint, at which time the summary will be removed from both the Company and Union's

conflict resolution file. The sole purpose of retaining the summary is to address situations of repeated behaviours during this period and to preserve records in the event that a complaint is filed before the Canadian Human Rights Commission.

L6.05 Stage 2. Formal Conflict Resolution Process

If the matter remains unresolved or the Union or Company has opted to bring the matter to Stage 2, the Complainant will file the complaint in writing with both the Company's Harassment Officer and the Union's Human Rights Coordinator. The complaint must be signed and contain sufficient detail.

The Company's Harassment Officer will consult with Union's Human Rights Coordinator while establishing the admissibility of the Complaint.

When an investigation is required, the Union and the Company will each select an individual who will act as an investigator or will communicate the names of their designate. Alternatively, the Union and the Company may jointly select an external investigator with all costs shared equally.

The Union and Company designates will conduct a joint investigation to obtain and report the facts. At the beginning of the investigation the complainant's identity and the general nature of the complaint will be communicated to the respondent. The respondent will be given an appropriate amount of information regarding the complaint in order to make a detailed response.

At any time during the formal investigation process the Company can take measures to separate the employees in the workplace, if deemed necessary.

L6.05.01 At the completion of the investigation, a joint report will be prepared by the investigators. Where the preparation of a joint report is not possible, the investigators may submit separate reports in which case each will receive a copy of the other's report. Hearsay evidence, third party information and opinions must not be included in the report(s). The report(s) will include the facts of alleged harassment and will provide findings of the harassment complaint. A recommendation to resolve the complaint will be made by the Company investigator. The Union investigator may choose whether or not to submit recommendations.

The report(s) will be submitted to the Director Labour Relations and the President of the Local Union within 14 days of the filing of the complaint.

The Company and Union will each keep a copy of their report(s) in a confidential

file for a period of three (3) years from the date of the complaint, at which time the summary will be removed from the Company and Union's conflict resolution file and applicable personnel record, provided that no subsequent conflict resolution process pursuant to this LOU is conducted with respect to the employee.

L6.05.02 Within ten (10) days of receiving the investigation report the Company will issue a final decision to resolve the complaint which summarizes the findings of the investigation and indicates whether harassment has been or has not been substantiated. This decision will be communicated in writing to the complainant, the respondent, the Union's Human Rights Coordinator, the Director Labour Relations and the President of the Local Union.

L6.06 Review Process

Where the complainant and/or respondent is not satisfied with the Company decision, a letter requesting a review of the decision will be sent to the Director Labour Relations within fourteen (14) days of receipt of the decision. The letter will contain sufficient information to detail the reasons why the employee is requesting a review.

The Director Labour Relations and the President of the Local will jointly review the decision.

Where the Union is not satisfied with the outcome of the joint review, the discipline imposed by the Company, or the measures that are implemented in the workplace as a result of the harassment complaint, the Union can file a grievance and refer the matter to expedited arbitration with a single arbitrator who shall be selected by mutual agreement between the Company and the Union. The arbitrator will be selected within fourteen (14) days of the receipt of the decision and will render a decision on the matter within two (2) months following the conclusion of the hearing.

Despite other language in this collective agreement regarding the imposition of discipline and the filing of a grievance, the appeal of discipline, excluding discharge, arising from harassment complaints that are initiated under this LOU and thus subject to a joint investigation process, will be resolved through this review process. Accordingly, this review process is not available in cases of harassment which fall beyond the current scope of this joint investigation process (harassment complaints involving members from other unions or management).

L6.06.01 In cases of Discriminatory Harassment where the complainant is not satisfied with the final outcome of the process s/he has the right to seek redress under the

Canadian Human Rights Act.

L6.07 Time Lines

Time lines in the Formal conflict resolution process may be adjusted with the mutual consent of the President of the Local Union and the Director Labour Relations.

LETTER OF UNDERSTANDING No. 7 - WORKPLACE RELOCATION

In the event the Company relocates its operation either partially or totally, and should such relocation result in permanent employees being declared surplus, the Company is committed to the following:

- a) Vacancies at the new location/workplace will be offered to employees at the affected location/workplace in order of seniority.
- b) Employees who decide to relocate, will have the right to transfer at Company expense and in accordance with Company regulations.
- c) In the event no vacancies exist in their current classification, surplus employees may elect to fill vacancies in a lower classification at either the existing or the new location/workplace in which case employees will have their rate of pay protected for a three (3) year period effective the date of transfer. During this three (3) year period, these employees will provide relief duties in the higher classification at their location/workplace.
- d) Surplus employees may elect voluntary severance in which case they will be provided with a termination award of two (2) weeks pay for each full year of Company service to a maximum of fifty two (52) weeks of pay.
- e) In the event a surplus employee does not wish or is unable to transfer or does not desire the severance award option, then the provisions of Article 10.09.04.03, 10.09.04.04, and 10.10 will apply. In the event a surplus employee who has elected lay-off status is not recalled, then such employee may, at any time during the thirty-six (36) consecutive month period as set out in Article 10.07.04, elect voluntary severance in accordance with d) above.
- f) The Company shall advise the Union in writing as soon as possible in advance of the contemplated move (partial or total), but in any event, no less than ninety (90) days prior to the move.
- g) The parties shall meet immediately following the advice with a view to resolving all outstanding related problems.
- h) This Collective Agreement will apply and remain in full force and effect at the new location/workplace.

Dated at Montreal, Quebec this _____ day of _____, ____.

FOR: AIR CANADA 2213

FOR: CAW-CANADA AND ITS LOCAL

S. Beisswanger Manager, Crew Scheduling & Resource Allocation

M. Asselin Manager, Labour Relations -Customer Service S. Portelance National Representative

W. Dawe President, Negotiating Committee

INTENTIONALLY LEFT BLANK

LETTER OF UNDERSTANDING No. 9 - PAYROLL ERROR

Underpayments on a pay cheque resulting from an error which are in excess of fifty dollars (\$50.00) will be reimbursed on a separate cheque within fourteen (14) days of the Company receiving notification and validation of such underpayment.

Signed on June 7, 2009 at 9:07pm

Harlan Clarke Director Labour Relations Carlo Levore CAW National Representative

LETTER OF UNDERSTANDING No. 10 - ANNUAL VACATION PAY ADJUSTMENT

The Parties agree to meet annually in February to review annual vacation pay adjustments. Payment of the annual vacation pay adjustments will be made prior to May 31 of each year.

LETTER OF UNDERSTANDING No. 11 - BIDDING OF MIDNIGHT SHIFTS (DELETED)

Deleted – Intentionally Left Blank

LETTER OF UNDERSTANDING No. 12 - VACATION WAITING LIST PROCESS (DELETED)

Deleted – Intentionally Left Blank

LETTER OF UNDERSTANDING No. 13 - EXPEDITED GRIEVANCE PROCESS

General dispositions

- **L13.01** The parties agree that, unless modified hereinafter, the regular provisions of Articles 15, 16 and 17 of the current Collective Agreement will continue to apply.
- **L13.02** The parties agree to jointly select a Chief Arbitrator. The mandate of the Chief Arbitrator shall be for the duration of the current Collective Agreement.

Expedited Grievance Process

L13.03 Notwithstanding Articles 15 and 16 and with respect to grievances which will be pursued under the expedited process, the parties agree to complete the grievance procedure set out in Articles 15 and 16 within a 30 day period.

The Union will file its grievances in the following manner:

Level 1 grievances: individual grievances shall be sent to the Location/Base manager, or their designated representative.

Level 2 grievances: policy grievances and headquarter grievances shall be sent to the Director Labour Relations, or their designate representative.

The party who files the grievance agrees to provide the Chief Arbitrator with a copy of the grievance.

L13.04 Notwithstanding Articles 15 and 16 and with respect to grievances which will be pursued under the expedited process, all grievances will be heard at only one level in the grievance process above.

Expedited arbitration process

- L13.05 Following the Level 1 or Level 2 decision rendered in accordance with L13.04, either party can request that the matter be referred to an expedited arbitration process or referred to a single arbitrator pursuant to Article 17 of the Collective Agreement.
- L13.06 The expedited arbitration process will be conducted in a manner consistent with a

conventional arbitration process (i.e. opening statements, examination in chief, cross examination, reply and closing statements). However, testimonies may be replaced by witness statements. A copy of the witness statements will be provided to the arbitrator and exchanged between the parties five (5) days prior to the hearing. Cross examination and reply will proceed as usual.

- **L13.07** Five (5) days prior to the hearing, the parties will exchange briefs and provide the arbitrator with a brief which will concisely set out the facts and submissions in support of the parties' position.
- **L13.08** The arbitrator will provide brief reasons for their decisions.
- **L13.09** The parties will share equally the costs of pre-hearings, mediations and arbitrations. If the arbitrator hears more than one case in a day involving different unions, costs will be appropriated between the Unions.

LETTER OF UNDERSTANDING No. 14 - RECIPROCAL CHANGE OF CLASSIFICATION/ FUNCTION

- **L14.01** Once a year, as soon as possible following February 1st, the Company and Union at the Headquarters Level will meet to determine where vacancies or staff requirements will be declared for the purpose of actioning reciprocal requests for change of classification and/or function.
- **L14.02** Reciprocal change of classification and/or function will be declared wherever there is a matching request between employees. The Union will not entertain any Article 12 grievances from other employees affected.
- **L14.03** Offers will be considered conditional until such time as the reciprocating change of classification and/or function have been accepted by the employee(s) involved.
- L14.04 An employee changing classification and/or function under this LOU must remain in the new classification and/or function for a minimum of twenty-four (24) months.
- **L14.05** The Company will not be responsible for any moving expenses incurred by an employee due to a reciprocal change of classification and/or function pursuant to this LOU.

LETTER OF COMMITMENT No. 1 – 2011 SPECIAL ASSIGNMENT PREMIUMS

- [1] The Company commits to maintain the premiums paid to current employees on special projects pursuant to Article 8;
- [2] For future special projects, the Company commits to discuss the premium that will be attached to each special project with the Union prior to posting the special project.

INTENTIONALLY LEFT BLANK

INTENTIONALLY LEFT BLANK

LETTER OF INTENT 2011 - No. 1 (EXPIRED)

DELETED – INTENTIONALLY LEFT BLANK

LETTER OF INTENT 2011 - No. 2

The Company recognizes that changes in different communications media may occur, especially in the field of social media. When the parties have completed the assessment of the redistribution of work, duties and responsibilities of the Crew Scheduler and Assistant Schedulers assigned to the Crew Resource Planning Department, the parties commit to discuss the possible impact of social media on the work, duties and responsibilities currently performed by the employees in this department.

However, this does not preclude the Company from maintaining its current processes related to *Stratosphere*.

APPENDIX 1

MEMORANDUM OF AGREEMENT

BETWEEN:

IN-FLIGHT SERVICE CREW RESOURCE UTILIZATION PERSONNEL represented by UNIFOR and its Local 2002

("IFS Crew Schedulers" or the "Union")

-and-

Air Canada

(the "Company" or "Air Canada")

WHEREAS the last Collective Agreement between the Company and the Union was effective from May 23, 2011 until May 22, 2015 and therefore expired on May 23, 2015 (the "Collective Agreement");

WHEREAS Air Canada and the Union (the "Parties") have been meeting in order to renegotiate the terms and conditions of the Collective Agreement;

WHEREAS the Parties wish to provide for long term stability;

WHEREAS the Parties have agreed that the Collective Agreement shall be renewed as set out in the present Memorandum of Agreement ("Memorandum");

AND WHEREAS the Parties wish to provide for the entering into of successive collective agreements which will be effective for the following periods: 1) from May 23, 2015 until May 22, 2020; and 2) from May 23, 2020 until May 22, 2025.

NOW THEREFORE THE PARTIES HAVE AGREED AS FOLLOWS:

1. With the exception of paragraph 2, which will come into force with the signing of this Memorandum, this Memorandum will only come into force once it has received approval for Air Canada's Board of Directors and ratified by the members of the Union.

- 2. The Union Negotiating Committee unanimously recommends ratification of this Memorandum by the In Flight Crew Scheduling Utilization group and the Air Canada Executive Committee unanimously recommends that its Board of Directors unanimously endorses this Memorandum ("Ratification"). The Union will commence its ratification process as soon as possible.
- 3. Upon Ratification, this Memorandum constitutes an agreement under s. 79 of the *Canada Labour Code* respecting the renewal, revision and/or entering into a collective agreement for each of the periods stipulated herein.

Changes to the 2015-2020 Collective Agreement

4. The Collective Agreement shall be renewed with a term effective May 23, 2015 until May 22, 2020 (the "2015-2020 Collective Agreement"), without amendment, save as set out in Appendix A of this Memorandum. The amendments set out in Appendix A will come into force and effect upon ratification and will have no retroactive effect.

Changes to the 2020-2025 Collective Agreement

5. The Parties agree that a new collective agreement will be in effect from May 23, 2020 until May 22, 2025 (the "2020-2025 Collective Agreement"), provided the conditions set out below have been met. The 2020-2025 Collective Agreement shall be identical to the 2015-2020 Collective Agreement, except as amended by **Appendix B**.

The Parties have also agreed that the following conditions must be satisfied in order for the 2020-2025 Collective Agreement to come into effect.

- A total of 4,200,000 Cabin Crew Hours at Air Canada must be scheduled for Air Canada Cabin Crew for the full calendar year 2019 in order to establish the automatic implementation of the 2020-2025 Collective Agreement. By January 22, 2020, the Parties will establish whether the above-stated Cabin Crew hours have been met.
- ii) These Cabin Crew hour guarantees, however, do not apply and the 2020-2025 Collective Agreement will nevertheless come into effect despite Air Canada's inability to meet the condition in 5i) of this Memorandum, in the case of a Force Majeure. Force Majeure means, by way of example only and without limitation, events of the nature and scale that have a significant deleterious impact on the operation or finances of the Company or the market demand for its services, including: an Act of God, a strike or other labour disruption, legal or illegal, by employees employed by Air Canada or a CPA carrier, a national emergency, the involuntary revocation of the Company's operating certificate, a grounding of a number of the Company's aircraft, a reduction in the Company's operations

resulting from the decrease in available fuel supply caused by either governmental action or by commercial suppliers being unable to meet the Company's demands, the unavailability of aircraft scheduled for delivery, a severe downturn in the economy, which would include two consecutive quarters of decline in Canada's GDP, the outbreak of war, a pandemic, a terrorist attack, or dramatic increases in the price of jet fuel, which would include an unexpected 30% year over year increase in the price. For clarity, the force majeure does not include the price of fuel, except as described above, or other supplies, the price of the aircraft, a downturn in the economy short of severe, the financial state of the Company, or the relative profitability or unprofitability of the Company's then-current operations, unless any of these circumstances is related to a force majeure event as defined herein.

- 6. If the conditions stated above in paragraph 5 have not been met, the 2020-2025 Collective Agreement will not come into effect. On January 22, 2020 or thereafter, either Party can provide notice to bargain pursuant to Article 21.01 of the Collective Agreement.
- 7. The parties agree as an exception to item #6 above, that in the event the conditions of paragraph 5 have not been met, Unifor has the right to deem that the conditions of paragraph 5 have been met and that the 2020-2025 Collective Agreement will come into effect as prescribed herein.

Miscellaneous

- 8. The Parties will collaborate to adjust all references and ensure accurate cross-referencing of all Collective Agreement language. Neither party shall have the authority to reinterpret or rewrite language which has not been signed and/or ratified.
- 9. The Parties agree that the present Memorandum concerns matters respecting the renewal or revision of collective agreements and/or the entering into of new collective agreements, and further agree that any dispute about its interpretation, application or alleged contravention shall be referred to an Arbitrator for final and binding determination. For this purpose, the Parties agree to adopt and follow the same procedure to address any dispute under this Memorandum as is set out in the collective agreement then in effect.
- 10. Nothing in this Memorandum detracts from the Parties' right to agree to amendments to any existing collective agreement or to the terms set out in this Memorandum.
- 11. There shall be no strike or lockout during the Term of any of the 2015-2020 Collective Agreement or the 2020-2025 Collective Agreement. Consequently, the Parties agree that

in no event shall the Union engage in a strike or the Employer engage in a lockout until the time this Memorandum is terminated pursuant to paragraph 11.

- 12. For clarity, the Parties agree that this Memorandum will terminate upon any of the following events occurring:
 - a. The Parties agreeing in writing that this Memorandum should cease;
 - b. The conditions necessary for the entering into effect of the 2020-2025 collective agreement, as stated above in paragraph 5, have not been satisfied; or
 - c. May 22, 2025.
- 13. The Parties further agree that the terms and conditions in this Memorandum of Agreement shall be incorporated into and form part of the Collective Agreements to which they apply (2015-2020 Collective Agreement and 2020-2025 Collective Agreement).

Signed this ____7th___ day of June, at Toronto, Ontario.

FOR Air Canada

Michael Abbott

rancois Chiquette

Reverido

Frank Spinelli

Barbara Budek And Marshall Jean-Phillipe Forget

FOR In-Flight Service Crew Resource Utilization Personnel (as represented by Unifor Local 2002)

Leslie Dias Nicholas Levore

Carl Thibodeau

Kim Kircos

Theresa Amicarelli

APPENDIX A

In-Flight Crew Resource Utilization Personnel Negotiations Listing of Final Agreed to Language Signed by the Parties

Term

The Collective Agreement is renewed subject to the changes set out below and in Appendix A, for the duration of 5 years effective, May 23, 2015 until May 22, 2020 in accordance with the Memorandum of Agreement in set out in Appendix 1.

Wages, Wage Uplifts and Lump Sums

Upon ratification, the following rates of pay will be applicable to Crew Schedulers for the duration of the Collective Agreement:

Crew Schedulers		
Step	Progression	Rate
1	26 weeks	\$ 16.45
2	26 weeks	\$ 17.22
3	26 weeks	\$ 18.03
4	26 weeks	\$ 18.88
5	26 weeks	\$ 19.77
6	26 weeks	\$ 20.70
7	26 weeks	\$ 21.67
8	26 weeks	\$ 22.69
9	26 weeks	\$ 23.75
10	26 weeks	\$ 24.87
11	26 weeks	\$ 26.04
12	26 weeks	\$ 27.26
13	26 weeks	\$ 28.54
14	26 weeks	\$ 29.89
15	26 weeks	\$ 31.68

The following rates of pay will be applicable to Assistant Schedulers for the duration of the Collective Agreement:

Assistant Schedulers		
Step	Progression	Rate
1	52 weeks	\$ 12.93
2	52 weeks	\$ 13.80
3	52 weeks	\$ 14.72
4	52 weeks	\$ 15.71
5	52 weeks	\$ 16.76
6	52 weeks	\$ 17.88
7	52 weeks	\$ 19.08
8	52 weeks	\$ 20.36
9	52 weeks	\$ 21.72
10	52 weeks	\$ 23.16

The following lump sums or wage increases will be applicable to Crew Schedulers and Assistant Crew Schedulers for the duration of the Collective Agreement:

Year	Lump Sum or Wage Increase	Date
2015-2016	\$7,500 lump sum	2 pay periods post
		ratification
2016-2017	\$7,500 lump sum	2016/05/22
2017-2018	2% wage increase	2017/05/22
2018-2019	2% wage increase	2018/05/22
2019-2020	2% wage increase	2019/05/22

Premiums, Overtime and Time Bank

When recall (Article 7.03) on a scheduled day off occurs on the second and subsequent days off, it will be computed at double time (2X). This will only apply to originally scheduled day(s) off.

An additional option to the time bank of +170 hours is introduced (Article 7.05.02).

Hours worked from 22h45-07h15 will attract a one dollar (\$1.00) hourly premium for every full hour worked.

When an employee works on Christmas and/or New Year's Day, the overtime hours shall be paid at double time (2X).

Employees that are granted a Lead Scheduler position will receive a fifteen percent (15%) premium on their wages in accordance with Article 5.04.03

Benefits

The company commits that oral contraceptive medication will be reimbursed as per the applicable health plan, without requiring special authorization. (U27)

Hearing aids and test benefits (Article 19.06.01) are enhanced to afford coverage to a maximum of fifteen hundred dollars (\$1500) per five (5) year period.

Vision care reimbursement (Article 19.08.02) for eyeglasses, contact lenses is increased to three hundred and twenty five dollars (\$325.00) in each period of twenty-four (24) months.

The maximum aggregate under the supplementary health plan (Article 19.06.01) will be increased from fifty thousand dollars (\$50000.00) to seventy-five thousand dollars (\$75000.00).

The Company will provide coverage for massage therapy to a maximum of fifty dollars (\$50.00) per visit and a maximum of four hundred dollars (\$400.00) per calendar year or eight hundred dollars (\$800.00) per family per year (New Article 19.09).

It is understood that there will be no changes in the level of benefits stated in Articles 19.06 through 19.09 (New Massage Therapy Article) inclusively, as a direct result of a change of benefits provider.

The Collective Agreement will be amended to include a process for reimbursement of doctor's notes for short-term absences (Article 11.08.04).

The maximum accrued paid sick leave in hours has been clarified under Article 11.08.01.

Scope and Classification

Work connected to the scheduling of flight attendants operating Air Canada rouge flights, or any other similar Low Cost Carrier or similar entity created by Air Canada will be performed by members of the Bargaining Unit. (U1)

If portions of the work currently performed by W.N.S. that relate to scheduling flight attendants is returned to Air Canada, this work by members of the Bargaining Unit. (U3)

Article 9 is amended to reflect that the probationary period may be extended up to an additional one hundred (100) days upon mutual agreement of the parties. (U14, C2)

Transition to Greater Toronto Area

Appendix 2 has been renewed by the parties. (C1)

The nine (9) employees from the Montreal location will continue to work at this location for the duration of the Collective Agreement(s).

Scheduling and Staffing

The rest period contained in article 6.04.04 is amended from eight (8) hours to nine (9) hours. (U6)

In the event that midnight shifts are scheduled in the Montreal location, the Company will implement means to ensure that a crew scheduler will not be alone in their immediate work area. (U8)

Article 6.02.05 is amended to ensure that when an employee, who is part of the vacation relief pool, is voluntarily displaced for a shift, this displacement occurs in reverse order of seniority. (U5)

Article 6 will be amended to clarify applicable rules for the scheduling of midnight shift cycles, with the exception of vacation relief. (U9)

Article 14.03.01 will be amended to reflect that vacation dates will be allocated in order of seniority within each classification and/or function as well as within each location. (U17)

Vacation allotments will be flat lined. (U18)

Article 14.09 will be amended to permit the Company, at its discretion, the ability to offer more vacation than outlined in article 14.09.01. Correspondingly, Article 14.09.08 is amended to allow individuals participating in the VPP access to a time bank of minus forty (-40) hours. (U19, U20)

Article 6.05.04 has been amended to ensure that Company approval for shift trades is not unreasonably denied. (U7)

Within three (3) months of ratification, a joint small committee will be established to discuss and work towards an agreement on (1) the redistribution of work in the crew resource planning department; (2) the conditions upon which work will flow through between the YUL and YYZ

office; (3) relief agents and the impact upon shift trades when schedules are altered.

Special Assignments

The criteria for selecting employees for special assignments has been clarified in Article 8.01 to specify that the Company will endeavour to equitably distribute such assignments. (U12)

An employee who accepts an in-scope or out-of-scope assignment which requires travel outside of their base will receive a minimum of four (4) hours' of pay per assignment at their regular rate of pay as travel credit. Reasonable out of pocket expenses will be reimbursed in accordance with Company regulations. This provision will also apply to the District Chair or their alternate.

Miscellaneous Items

The monthly Union time off for the District Chair or their alternative has been increased to two (2) shifts per month. Additional time off may be granted by mutual agreement of the Parties.

Article 11.07.01 is amended to permit employees to take 3 days of paid bereavement leave either in consecutive days or separately, provided that the days are taken within 10 days following the death. (U16)

Discipline will remain active on the employee's file for two (2) years instead of three (3) years. (U21)

Within ninety (90) days of ratification, the Company will provide the Union with a report regarding the Company's ability to provide more detailed pay statements. (U29)

The Company will provide workplace harassment training in cooperation with the Union. (U28)

Notice Items

Air Canada reserves the right to modify the existing profit sharing plan and to make payments under the existing or modified profit sharing plan, at its sole discretion.

Air Canada reserves the right to administratively terminate totally and permanently disabled employees.

Editorial

Article 18.03.03 is amended to reflect a gender neutral designation. (U23)

Article 19.01.01 is amended to include sexual orientation. (U26)

The Parties agree that all MOS, MOA, LOU, LOI, Appendices within the Collective Agreement will be reviewed. Those not applicable will be removed if both Parties agree. Item agreed to will form part of the Collective Agreement.

APPENDIX B

In-Flight Service Crew Resource Utilization Personnel Negotiations Listing of Final Agreed to Language Signed by the Parties for 2020-2025 Collective Agreement – Contingent upon meeting the flight scheduling thresholds in Appendix A.

Term

Upon continuation of the Collective Agreement, Article 21.01 is amended to reflect that the Collective Agreement is continued for the duration of 5 years effective, May 23, 2020 until May 22, 2025 in accordance with the Memorandum of Agreement in set out in Appendix 1.

Wages and Wage Uplifts

Upon continuation of the Collective Agreement, the following rates of pay will be applicable to Crew Schedulers for the duration of the Collective Agreement:

Crew Schedulers		
Step	Progression	Wage
1	26 weeks	\$ 17.46
2	26 weeks	\$ 18.27
3	26 weeks	\$ 19.13
4	26 weeks	\$ 20.04
5	26 weeks	\$ 20.98
6	26 weeks	\$ 21.97
7	26 weeks	\$ 23.00
8	26 weeks	\$ 24.08
9	26 weeks	\$ 25.20
10	26 weeks	\$ 26.39
11	26 weeks	\$ 27.63
12	26 weeks	\$ 28.93
13	26 weeks	\$ 30.29
14	26 weeks	\$ 31.72
15	26 weeks	\$ 33.62

Upon continuation of the Collective Agreement, the following rates of pay will be applicable to Assistant Schedulers for the duration of the Collective Agreement:

Assistant Schedulers		
Step	Progression	Wage
1	52 weeks	\$ 13.72
2	52 weeks	\$ 14.64
3	52 weeks	\$ 15.62
4	52 weeks	\$ 16.67
5	52 weeks	\$ 17.79
6	52 weeks	\$ 18.97
7	52 weeks	\$ 20.25
8	52 weeks	\$ 21.61
9	52 weeks	\$ 23.05
10	52 weeks	\$ 24.58

Upon continuation of the Collective Agreement, the following wage increases will be applicable to Crew Schedulers and Assistant Schedulers for the duration of the Collective Agreement:

Year	Wage Increase	Date
2020-2021	2% wage increase	5/22/2020
2021-2022	2% wage increase	5/22/2021
2022-2023	2% wage increase	5/22/2022
2023-2024	2% wage increase	5/22/2023
2024-2025	2% wage increase	5/22/2024

As negotiated by the Parties on June 7, 2016,

Company:

John Beveridge

Andrea Zaffaro

Leslie Dias

Union:

Nicholas Levore

APPENDIX 2

Air Canada (the "Company")

and

In-Flight Service Crew Resource Utilization Personnel (CAW – Local 2002) (the "Union")

WHEREAS on June 7, 2009 the Company and the Union signed the Letter of Commitment No. 1 which indicated that for the life of the collective agreement the In-flight Service Crew Resource Utilization Personnel ("IFS group") would continue to be located in the Montreal office.

WHEREAS Letter of Commitment No. 1 expired on May 22, 2011.

WHEREAS on October 26th 2011 the Company announced that it would relocate the IFS group to a new Operational Control ("new OC") facility that will be built in the Greater Toronto Area ("GTA").

WHEREAS the new OC facility is scheduled to open in March 2014.

AND WHEREAS the parties have engaged in discussions to provide for the details of the relocation of a portion of the IFS group from the Montreal office to the new OC facility.

NOW THEREFORE, THE PARTIES AGREE AS FOLLOWS:

1. <u>GENERAL</u>

- A. For the purpose of this appendix, the IFS group is comprised of two (2) distinct departments:
 - i. **Crew Resource Planning Department** This department is comprised of the reserve planning, long-term planning, records and hotel functions.
 - ii. **Day-of-Flight Department** This department is comprised of the Day-of-Flight Crew Scheduler functions and the Day-of-Flight assistant Crew Scheduler functions.

- B. For the purpose of this appendix the new OC designates the Air Canada facility currently under construction in Brampton, within the GTA.
- C. For the purpose of this appendix, the transition period commences upon ratification of the tentative agreement and ends on March 31^{st} 2016.
- D. All employees in the IFS group currently located in the Montreal office may continue to work in the Montreal office until the end of the transition period.
- E. Throughout the transition period, employees who are asked by the Company to provide "on the job" coaching to new or existing employees in either the Montreal office, the current SOC Center or the new OC, will receive a fifteen percent (15%) premium on all wages associated with the shift during which they provided coaching.

2. <u>CREW RESOURCE PLANNING DEPARTMENT:</u>

- A. The functions performed by the Crew Resource Planning Department will remain in the Montreal office and all future vacancies within this department will be declared in the Montreal office.
- B. The parties agree to discuss the redistribution of work, duties and responsibilities of the Crew Schedulers and Assistant Schedulers assigned to the Crew Resource Planning Department.

3. <u>DAY-OF-FLIGHT DEPARTMENT:</u>

- A. The parties agree that the Day-of-Flight department will be relocated to the new OC by the end of the transition period;
- B. Upon ratification, all vacancies within the Day-of-Flight department will be declared in the new OC.
- C. Throughout the transition period, the Company may assign employees working within the Day-of-Flight department of the Montreal office to perform Day-of-Flight scheduling functions in the current SOC Center or in the new OC. In such cases, the following will apply:
 - i. Selection and compensation of the assigned employees will be pursuant to the provisions of Article 8.01 (Relief, Special and Temporary Assignments) and to the Letter of Commitment 2011 #1.
 - ii. Employees selected and assigned under point 3 *C*) *i*. will receive a seventy dollar (\$70) *per diem* allowance.

iii. Employees selected and assigned under point 3 C *i*. will be provided POS pass air transportation, ground transportation to and from their GTA work location and will be accommodated in Air Canada designated hotels for the duration of their assignment.

4. <u>EMPLOYEE RELOCATION PROCESS</u>

- A. Between March 15th 2013 and April 15th 2013, employees within each classification will have the opportunity to select amongst the voluntary relocation options below. If there are more volunteers than the total number of positions to be relocated in the new OC, the Company will accept the employees' selection, in order of seniority, in the following sequence:
 - i. **Relocation** to the new OC between March 1st 2014 and March 31st 2016 The *Air Canada Employee Relocation Policy* will be applicable to these employees.
 - ii. Layoff status with recall rights Employees may opt to take layoff status as of March 31st 2016 with recall rights to a position within the Montreal office or the new OC for a period of sixty (60) consecutive months or for the number of completed months within the In-Flight Service Crew Resource Utilization Personnel group, whichever is greater. Notwithstanding Article 10.10.06, if an employee refuses a recall to one of the offices (Montreal office or New OC), the employee will maintain recall rights to the other office.
 - iii. **Voluntary Severance Packages** ("VSP") These VSPs will provide employees with three (3) weeks of pay for each full year of Company service to a maximum of fifty-two (52) weeks of pay. Upon selection of this option, employees will indicate their preferred severance date(s) which must be between July 1st 2013 and March 31st 2016. Preferred severance dates will be granted in order of seniority contingent upon the Company's operational requirements. VSPs will be paid through equal payments over the twenty-four (24) months following the employees' severance date.

Employees who have completed twenty-five (25) years of continuous Company Service, factor 80 (age plus continuous or qualifying service) or age 65 with a minimum of ten (10) years of continuous company service as of their date of severance, will receive retiree travel privileges.

Employees who are not eligible for retiree travel privileges will receive an allotment of two (2) C3/Y10 passes per year of continuous service, to a lifetime maximum of forty (40) passes for each of the employee, spouse and eligible dependent(s). Passes can be used at any time (no yearly limit) and have no expiry

date. However, once the former employee's allotment of passes is fully used, the travel profile will be closed and all of the remaining passes (if any) for the spouse and eligible dependant become void. The same applies upon death of the former employee.

Alternative Employment within the Montreal Call Centre. Employees will be guaranteed a full-time position within the Montreal Call Centre. The wages of these employees will be red circled for three (3) years from their first training day in the Montreal Call Centre.

- B. Between May 1st 2013 and June 1st 2013, employees within each of the classifications will be subject to the following options in reverse order of seniority to the extent necessary to complete the relocation of the Day-of-Flight department following the completion of the voluntary process above:
 - i. **Relocation** to the new OC between March 2014 and March 31st 2016 The *Air Canada Employee Relocation Policy* will be applicable to these employees.
 - ii. Layoff status with recall rights Employees may opt to take layoff status as of March 31st 2016 with recall rights to a position within the Montreal office or the new OC for a period of sixty (60) consecutive months or for the number of completed months within the In-Flight Service Crew Resource Utilization Personnel group, whichever is greater. Notwithstanding Article 10.10.06, if an employee refuses a recall to one of the offices (Montreal office or New OC), the employee will maintain recall rights to the other office.
 - iii. **Voluntary Severance Packages** ("VSP") These VSPs will provide employees with three (3) weeks of pay for each full year of Company service to a maximum of fifty-two (52) weeks of pay. Upon selection of this option, employees will indicate their preferred severance date(s) which must be between July 1st 2013 and March 31st 2016. Preferred severance dates will be granted in order of seniority contingent upon the Company's operational requirements. VSPs will be paid through equal payment over the twenty-four (24) months following the employees' severance date.

Employees who have completed twenty-five (25) years of continuous Company Service, factor 80 (age plus continuous or qualifying service) or age 65 with a minimum of ten (10) years of continuous company service as of their date of severance, will receive retiree travel privileges.

Employees who are not eligible for retiree travel privileges will receive an allotment of two (2) C3/Y10 passes per year of continuous service, to a lifetime maximum of forty (40) passes for each of the employee, spouse and eligible dependent(s). Passes can be used at any time (no yearly limit) and have no expiry

date. However, once the former employee's allotment of passes is fully used, the travel profile will be closed and all of the remaining passes (if any) for the spouse and eligible dependants become void. The same applies upon death of the former employee.

- iv. Alternative Employment within the Montreal Call Centre Employees will be guaranteed a full-time position within the Montreal Call Centre. The wages of these employees will be red circled for three (3) years from their first training day in the Montreal Call Centre. These employees will be granted recall rights to the Crew Resource Planning Department within the Montreal office for a period of sixty (60) consecutive months or for the number of completed months within the In-Flight Service Crew Resource Utilization Personnel group, whichever is greater.
- v. **Six (6) month special training assignment** Employees selecting this option will be granted POS pass air transportation, for work purposes, between Montreal and Toronto in order to provide additional training at the new OC for a period of six (6) months from March 31st 2016 until September 30th 2016. Three (3) months before the expiration of this six (6) month period, the employees will notify the Company of their intent in regard to the following options:
 - *a.* To maintain their employment within the new OC.
 - b. To accept alternative employment within the Montreal Call Centre with the red circling conditions as outlined in 4 B iv.

If the employees do not complete this six (6) month period, they will not be entitled to the options outlined in $4 \text{ B} \cdot \text{v}$ b).

vi. **Displacing employees in the lower classification -** In addition to the options above, employees within the Scheduler classification can displace a junior Assistant Scheduler who is not subject to relocation.

The displaced junior Assistant Scheduler(s) will then be provided with options i. through v.

C. The Company and the Union will meet with each individual employee no later than July 1, 2013, to discuss the effective date of their selected option. If required, the Company and the Union will meet to discuss and address any individual concerns.

5. <u>ADDITIONAL MEASURES</u>

A. **Career Support** - The Company will provide employees who do not wish to relocate to Toronto with professional career support to assist these employees in finding employment either within or outside the Company.

The above career support will be provided for a maximum period of three (3) months from the date the employee first uses the career support services.

B. **Preferential consideration for alternate employment** - The Company will give employees who do not wish to relocate to Toronto preferential consideration on any job openings (unionized or not unionized) provided that employees possess the necessary qualifications.

The above preferential consideration will be provided for a maximum period of three (3) months from the date the employee first uses the career support services.

6. <u>FINAL PROVISIONS</u>

- A. Three (3) months prior to the scheduled opening of the new OC, the parties will meet to review the transition details in order to explore the feasibility of transitioning some functions earlier than outlined in this appendix.
- B. For the duration of the transition period and notwithstanding Article 18.04.03, the District Chair will be granted two (2) shifts each month for union time off at a time mutually agreeable by the Company and the District Chair. Additional union time off for the District Chair that is required for issues related to the relocation will be subject to mutual agreement between the Company and the District Chair.
- C. The parties understand that this appendix governs the entire relocation to the new OC and is not subject to renegotiation.

As renewed by the Parties on June 7, 2016,

Company:

John Beveric

Union:

AK

Leslie Dias

Nicholas Levore

APPENDIX 3

Air Canada (the "Company")

and

In-flight Service Crew Resource Utilization Personnel (CAW – Local 2002) (the "Union")

Memorandum of Agreement – Pension Plan Sustainability

Changes for Current Employees

The Company and the Union agree to the following changes to help address the solvency funding of the Air Canada pension plans for CAW crew schedulers by replacing the rules to calculate early retirement pension by the following:

- a provision in the Air Canada Pension Plan stating that an unreduced pension is payable for CAW crew schedulers who retire on or after age 55, with 85 points and with the consent of Air Canada.
- a provision in the CAIL CAW Plan stating that an unreduced pension, in respect of Air Canada type service, is payable for CAW crew schedulers who retire on or after age 55 with 85 points and with the consent of Air Canada. However, the provision in the CAIL CAW Plan stating that an unreduced pension, in respect of CAIL-type service, is payable for CAW crew schedulers who retire either on or after age 55 with 25 years of service or on or after age 60 with 80 points and with the consent of Air Canada is maintained.
- provisions under both plans, whereby pensionable age shall be age 65; any CAW crew scheduler who does not meet the above criteria shall have their pension actuarially reduced from pensionable age.

The parties also agree to the following:

• a provision in the CAW Collective Agreement stating that Air Canada will not deny consent for an unreduced pension payable for CAW crew schedulers retiring on or after age 55 with 85 points from the Air Canada Pension Plan.

- a provision in the CAW Collective Agreement stating that Air Canada will not deny consent for an unreduced pension payable for CAW crew schedulers retiring on or after age 55 with 85 points from the CAIL CAW Plan, in respect of Air Canada-type service.
- a provision in the CAW Collective Agreement stating that Air Canada will not deny consent for an unreduced pension payable for CAW crew schedulers retiring either on or after age 55 with 25 years of service or on or after age 60 with 80 points from the CAIL CAW Plan, in respect of CAIL-type service.
- A provision in the CAW Collective Agreement stating that CAW crew schedulers who are involuntarily terminated will receive consent for an unreduced pension from the date they would have reached the age of 55 with 85 points, without projection of service, or for CAIL-type service, age 55 with 25 years of service or age 60 with 80 points, as currently provided under the pension plan rules. For example, members who:
 - Die while in service before termination or retirement;
 - Terminate or retire on account of total and permanent disability;
 - Resign due to a terminal condition; or
 - Are terminated by the Company except for cause.

The above changes will take effect January 1, 2013.

The CAW will support Air Canada's request for OSFI's approval for the above pension plan changes.

Changes for Employees Hired On or After the Date of Ratification

CAW crew schedulers hired on or after the date of ratification of this agreement will join the hybrid component of the Air Canada Pension Plan established for CAW customer service agents hired on or after June 27, 2011.

Amendments

By signing this MOA, the parties have agreed to the above changes. Air Canada shall draft amendments to amend the text of the Air Canada Pension Plan and the Pension Plan for Air Canada CAW Employees Formerly Employed by Canadian Airlines International Ltd., and draft any other documents required to implement this MOA for the CAW's review and confirmation that such amendments properly reflect the terms of the MOA.

Signed this 10th day of February 2012 in Montreal.

Kevin Pavelack

Etienne Cere

John Dras. Leslie Dias

Frank Spinelli